

ANNUAL REPORT

2025

25

*Years in the
Fight against
Corruption*

ABOUT TRANSPARENCY INTERNATIONAL PAKISTAN

TI Pakistan is one of the National Chapters of Transparency International, based in Karachi. The original promoters of Transparency International Pakistan were a group of dedicated professionals who felt that it was the right time to take up the challenge of combating corruption in all spheres of the public and private sectors, promoting good governance and rule of law in Pakistan.

Transparency International Pakistan is registered as an NGO in May 2002.

www.transparency.org.pk

ANNUAL REPORT 2025

Every effort has been made to verify the accuracy of the information contained in this report. All information was believed to be correct as of December 2025. Nevertheless, Transparency International Pakistan cannot accept responsibility for the consequences of its use for other purposes or in other contexts.

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2025 IN NUMBERS

Total number of citizens participated in our activities

7,415

214
Persons with Disabilities (PWD)

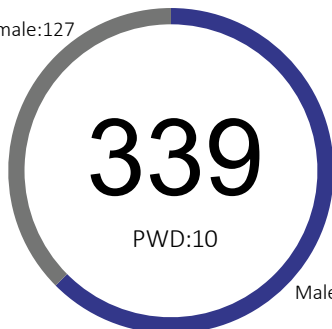
Male
4,435

Female
2,899

Transgender
81

Citizens received Free Legal Advice

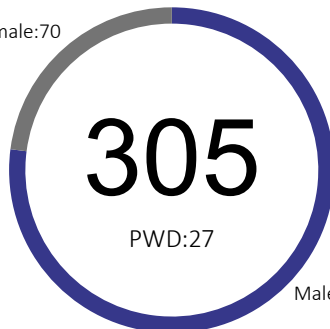
Female:127



Male:212

Total number of citizens received RTI trainings

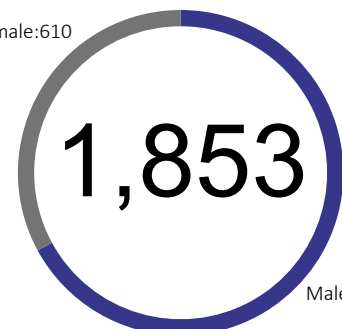
Female:70



Male:235

Citizens participated in climate related activities

Female:610



Male:1243

160

Advocacy letters issued

354,653

Digital outreach achieved

83

Programme activities delivered

144

Public Officials were trained on RTI and Climate Sensitive Budgeting

151

Youth were trained on Good Governance, Social Entrepreneurship and Climate Education Fellowship program

214

Inclusion of PWDs

81

Inclusion of transgender persons in programme activities

558

Citizens engaged in Int. Anti-Corruption Day Seminars

THE YEAR IN REVIEW - 2025

Significant Citizen Engagement:

Engaged 7,415 citizens across Pakistan, including 2,899 women, 81 transgender individuals, and 214 persons with disabilities through diverse governance, transparency, and accountability initiatives.

Digital Outreach:

Achieved remarkable social media reach of 354,653 people, significantly amplifying transparency and anti-corruption messages nationwide.

NADRA Corruption Case:

After three years of sustained advocacy, FIA filed corruption cases against NADRA officials over a \$29.7 million smart card procurement involving massive financial irregularities.

Protected Karachi Neighborhood

Successfully prevented illegal amendments by Sindh Building Control Authority that would have allowed commercial activities in residential areas, upholding Supreme Court orders.

Solar Project Intervention:

Flagged corruption risks in Sindh's Rs. 15 billion Smart Home Solar Energy Project, exposing procurement violations and potential loss of millions in public funds.

Whistleblower Protection Progress:

Contributed to advancement of the Whistleblower Protection and Vigilance Commission Bill 2025, which received federal cabinet approval in April 2025.

Carbon Market Integrity Framework:

Advocated for robust integrity measures and benefit-sharing mechanisms in Pakistan's first carbon market guidelines, ensuring transparency and community protection. The integrity measures have been successfully adopted in the framework.

Health Sector Reforms:

Following sustained advocacy by including formal correspondence that elevated public health, rule of law, and accountability concerns to the highest executive level, the Ministry of National Health Services, Regulations and Coordination initiated the process of drafting long awaited rules for licensing, registration, and market regulation of nutraceutical products.

Research:

Published multiple influential reports including Carbon Markets Readiness assessment, Civil Society Governance Diagnostic, National Corruption Perception Survey 2025, and Transparency in Corporate Reporting (TRAC) 2024 covering Pakistan's top 69 public listed companies.

National Corruption Survey:

Conducted Pakistan’s most inclusive corruption perception survey with 4,000 respondents across 20 districts, revealing corruption vulnerabilities in various sectors including citizens perception on reforms in different areas.

Youth Climate Innovation:

Trained 151 youth on Good Governance, Social Entrepreneurship and Climate Education Fellowship program.

Journalist Fellowship:

Launched 6-month Journalist Fellowship on Climate Finance & Transparency, equipping 15 journalists with investigative skills for data-driven climate reporting.

RTI Training Impact:

Provided Right to Information training to 305 citizens and conducted capacity-building sessions for 144 public officials on proactive disclosure and climate-sensitive budgeting.

Strategic Collaborations:

Signed 6 major MOUs with key institutions including Health Services Academy, Balochistan Information Commission, Provincial Ombudsman Sindh, and Global Compact Network Pakistan.

Free Legal Advice:

Through the Advocacy and Legal Advice Centre (ALAC), provided free legal advice to 339 citizens on issues ranging from corruption complaints to property disputes, domestic violence, and service delivery failures.

Nationwide IACD Campaign:

Mobilized approximately **500** citizens across **12** districts in all four provinces on International Anti-Corruption Day 2025 under the theme “Uniting with Youth Against Corruption: Shaping Tomorrow’s Integrity,” with activities including seminars, awareness walks, and capacity-building sessions reaching over **8,000 people online**, emphasizing youth empowerment and social accountability tools.

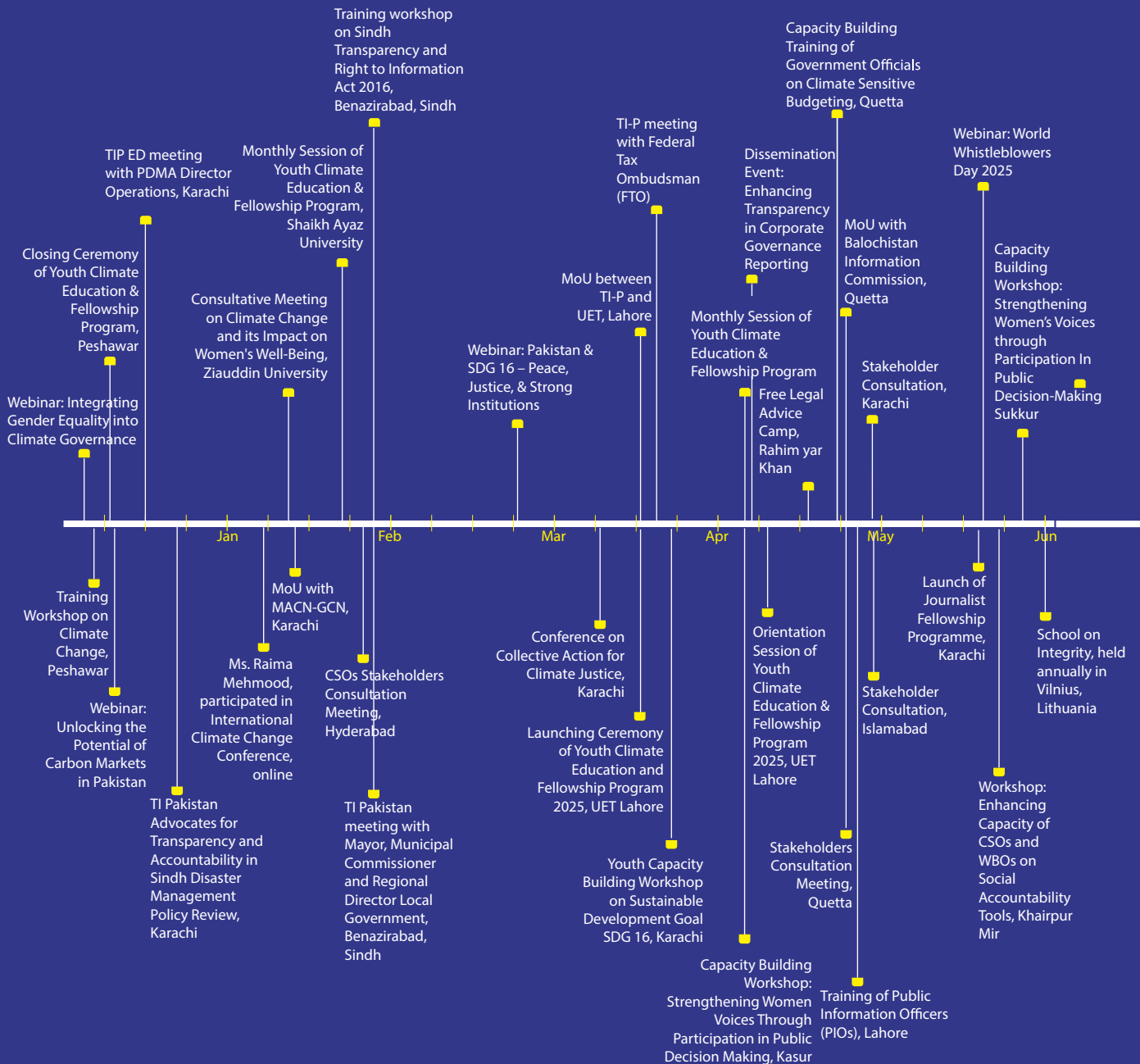
Public Community Hearings:

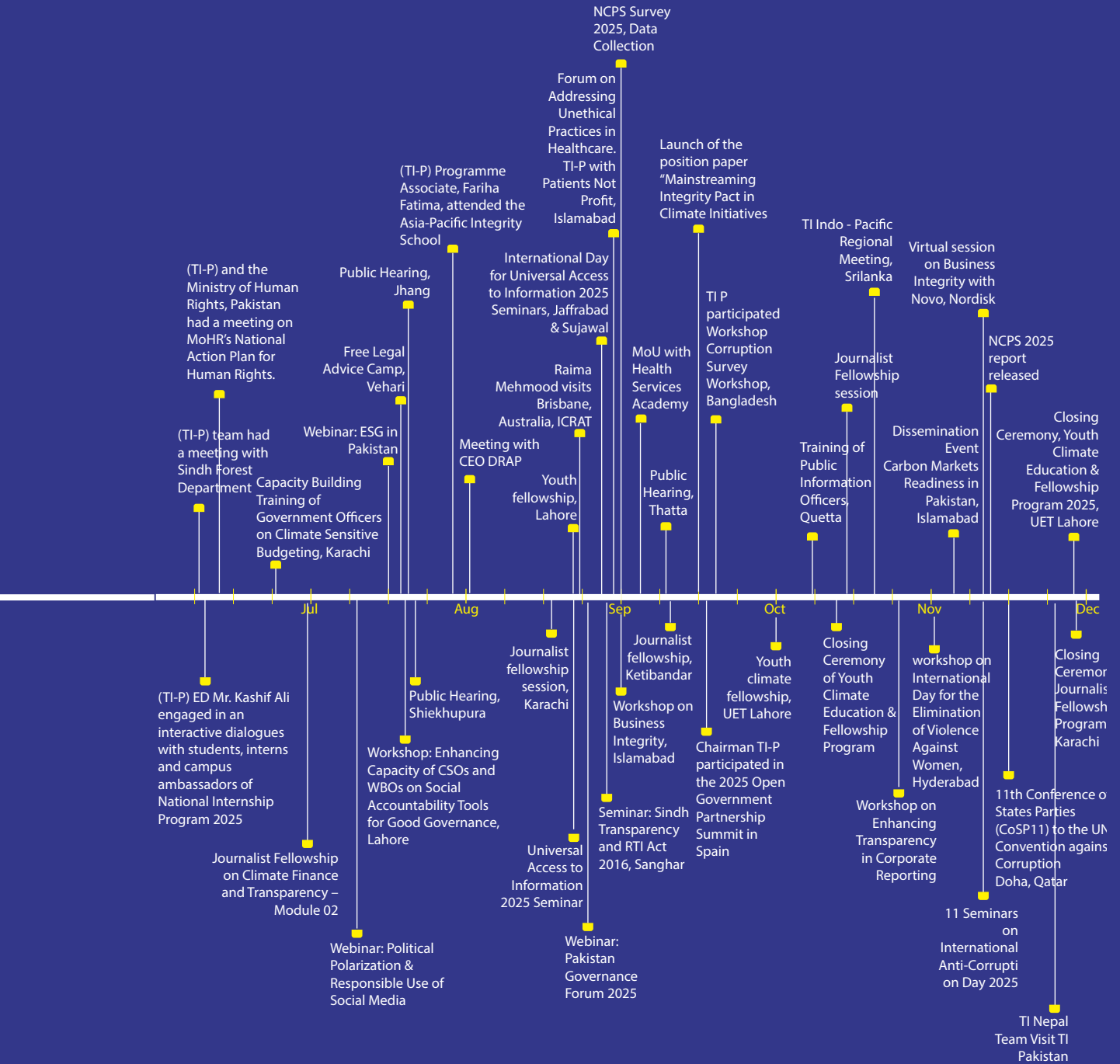
Organized first time public community hearings in Districts Jhang, Sheikhpura, and Thatta, creating direct dialogue platforms where citizens voiced climate vulnerabilities while government officials listened and responded, transforming affected populations from passive beneficiaries into active stakeholders in climate decision-making.

Special Recognition:

25th anniversary, reflecting a sustained commitment to combating corruption and advancing transparency, accountability, and good governance across Pakistan.

Timeline of the Events 2025





ADVANCING TRANSPARENCY AND ACCOUNTABILITY IN PAKISTAN

MESSAGE FROM OUR CHAIRMAN



Good governance, integrity and accountability are the foundations of a just and prosperous society. In Pakistan, challenges in transparency, institutional oversight, and ethical conduct continue to affect public trust, economic development, and social well-being. Addressing these issues requires sustained commitment, careful analysis, and the active participation of government, private sector, civil society, and citizens.

Over the past year, Transparency International Pakistan has worked across multiple sectors to strengthen integrity and accountability. Through monitoring public procurement, we have highlighted irregularities and encouraged compliance with rules and regulations. In the business sector, our Transparency in Corporate Reporting (TRAC) assessments have provided benchmarks for ethical corporate practices, helping companies adopt stronger anti-corruption measures and improve disclosure.

In the health sector, TI-P convened the High-Level Forum on Health, in partnership with PatientsNotProfit, to address governance and ethical challenges in healthcare. The forum

brought together policymakers, regulators, healthcare professionals, and industry leaders to develop actionable recommendations aimed at improving professional standards, strengthening regulations, and enhancing transparency in the delivery of health services. This initiative reflects our commitment to addressing systemic corruption risks and promoting patient-centered governance.

We have also focused on empowering citizens to participate in governance. Platforms such as Advocacy and Legal Advice Center (ALAC), procurement monitoring provide safe channels for reporting corruption and violations of rules. These initiatives allow communities to hold public officials accountable and contribute to rebuilding public trust.

TI-P's research and diagnostic assessments, including reports on civil society governance diagnostic assessment, climate finance, and climate governance integrity, have provided practical recommendations to improve policy, strengthen institutions, and enhance service delivery. These efforts reflect our commitment to promoting transparency and accountabil-

ity in all areas of public life.

While challenges remain, our work shows that evidence-based advocacy, collaboration with multiple stakeholders, and active citizen engagement can bring meaningful change. Moving forward, Transparency International Pakistan will continue to promote integrity, support stronger governance systems, and foster a culture of accountability that benefits the nation and its people.

Justice (R) Zia Perwez
Chairman
Transparency International Pakistan

BUILDING A TRANSPARENT PAKISTAN

MESSAGE FROM OUR EXECUTIVE DIRECTOR



“

Transparency is not a privilege—it is a right. When citizens are informed and empowered, they become the most powerful force against corruption and the strongest advocates for their own future.

As I reflect on 2025, I am filled with pride and renewed determination. Throughout 2025, Transparency International Pakistan demonstrated that sustained advocacy could improve institutional processes, protect public resources, and empower citizens to reclaim their rights. We achieved significant milestones across multiple sectors. Our interventions prevented amendments that threatened residential neighborhoods in Karachi, flagged procurement violations in that could otherwise risk billions in public funds, and secured accountability in cases involving different sectors. We also saw corruption references filed in cases highlighted by TI Pakistan, proving that accountability, though delayed, can be achieved.

This year also marked a transformative milestone in our approach to climate governance. We organized public community hearings across multiple districts, creating direct dialogue platforms where citizens voiced their climate vulnerabilities while government officials listened and responded. These social accountability forums transformed affected populations from passive beneficiaries into active stakeholders in climate decision-making. We conducted extensive capacity building workshops on climate change mitigation, adaptation, and the use

of Right to Information laws, training hundreds of community members, civil society representatives, and government officials. We strengthened women’s participation in public decision-making through targeted workshops, empowering them with knowledge about legal protections, social accountability tools, and their constitutional rights.

Perhaps most inspiring was witnessing university students through our Youth Climate Education & Fellowship Program transform from learners into innovators. Their solutions, from digital platforms tracking climate finance to early-warning systems for disaster prediction, demonstrate that when equipped with knowledge and opportunity, young people can create lasting and impactful solutions to tackle climate change.

As we look toward the future, the challenges remain formidable. Corruption continues to undermine development, weak institutions hinder service delivery, and climate change threatens our most vulnerable communities. Yet 2025 has shown us that progress is possible when citizens, civil society, and institutions work together.

None of this would have been possible without the dedication and tireless efforts of TI Pakistan’s staff, whose

commitment to integrity and justice drives our mission forward every day. I am equally grateful to our partner organizations across Pakistan, whose collaboration and shared vision have amplified our impact and extended our reach to communities that need it most.

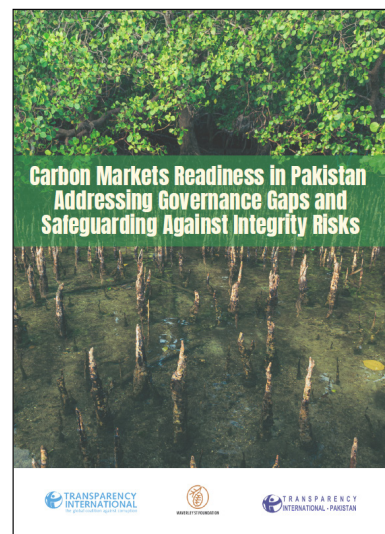
Our commitment remains unwavering: to promote transparency, strengthen accountability, and empower citizens to participate meaningfully in governance. Together, we are building a Pakistan where integrity prevails, resources reach those who need them most, and every citizen can exercise their rights with dignity and confidence.

Kashif Ali
Executive Director
Transparency International Pakistan

RESEARCH AND PUBLICATIONS

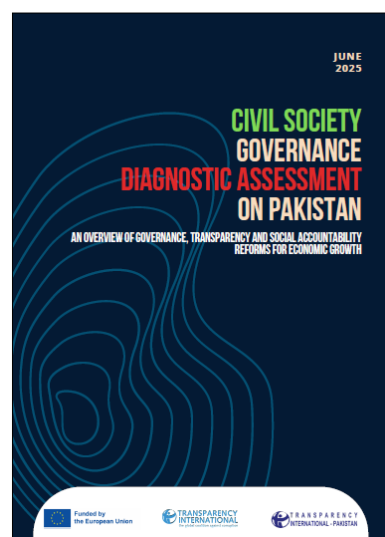
Carbon Markets Readiness in Pakistan: Addressing Governance Gaps and Safeguarding Against Integrity Risks

In line with Article 6 of the Paris Agreement, Transparency International Pakistan’s report *The Carbon Markets Readiness in Pakistan: Addressing Governance Gaps and Safeguarding Against Integrity Risks* highlights that for Pakistan to lead in climate finance, it is imperative that our carbon market frameworks and implementation mechanisms include robust integrity, accountability, benefit-sharing and inclusivity measures in line with global best practices. In doing so, the report highlights both the strengths of the current governance frameworks regulating carbon markets in Pakistan as well as provide key recommendations on the identified gaps. These include institutionalizing transparency and disclosure, oversight measures, clear grievance redressal mechanisms, and comprehensive framework on benefit sharing with communities and marginalised groups most affected by climate change. Transparency International Pakistan has also proposed a Benefit Sharing and Inclusion framework as well as Carbon Market Development Checklist and policy recommendations, charting a practical pathway for Pakistan’s transition to high-integrity carbon markets.



Civil Society Governance Diagnostic Assessment on Pakistan

In June 2025, Transparency International Pakistan submitted a comprehensive Civil Society Governance Diagnostic Assessment (GDA) Report 2025 to the International Monetary Fund (IMF) and the Government of Pakistan, evaluating the country’s governance and anti-corruption landscape while proposing reforms crucial for economic growth. The report presents wide-ranging recommendations to address structural weaknesses in fiscal governance, public sector accountability and economic regulation. Key proposals include the removal of ‘tax shelters’ for agriculture sector and introducing same tax bars for all taxpayers, empowering parliamentary standing committees in the budget vetting process, empowering Senate to scrutinise and vote on money bills, introduction of “right to first purchase” rule to address grey areas in real estate sector, decentralisation of all federal agencies affected by 18th Amendment, restructuring BISP, introducing oversight mechanism for NAB and other anti-corruption agencies, optimising the governance of state-owned enterprises, breaking the cycle of undocumented economy, adopting Whistleblower Protection Legislation, enacting comprehensive Conflict of Interest (COI) Regulations for Public Officials and promoting transparency through Right to Information.



The report provided an independent, evidence-based contribution grounded in the realities of Pakistan’s governance challenges to the federal and provin-

cial governments, as well as contributed to the governance and anti-corruption diagnostic assessment undertaken by the IMF at the request of the Government of Pakistan.

Mainstreaming Integrity Pact in Climate Initiatives

This report presents an in-depth examination of the role of Integrity Pacts in strengthening transparency, accountability, and governance within climate initiatives, with a particular focus on climate finance and public procurement in Pakistan. It outlines the growing scale of climate finance and the associated risks of corruption and mismanagement that can undermine climate action, especially in large and complex procurement processes. By situating Integrity Pacts within national and international governance frameworks and drawing on practical evidence from different projects, the report demonstrates how this mechanism can safeguard public resources, enhance competition, and improve value for money through civil society oversight role. The report further offers targeted recommendations to support the systematic integration of Integrity Pacts into climate initiatives, ensuring that climate finance is managed with integrity and delivers sustainable and equitable outcomes.

Transparency in Corporate Reporting

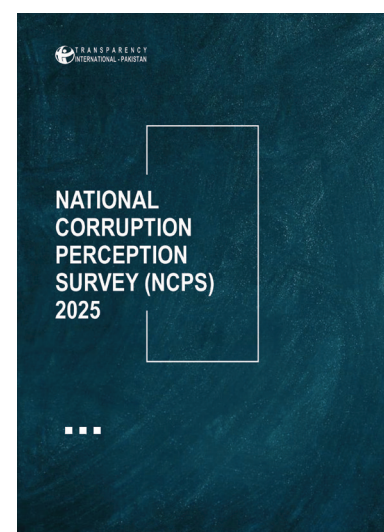
Transparency in Corporate Reporting assessment seeks to highlight the extent to which companies comply with reporting practices related to anti-corruption programs, organizational transparency, domestic financial reporting, reporting on gender and non-discrimination policies, procurement related to government contracts/tenders, human rights and corporate responsibility, and country-by-country reporting. Better reporting practices can significantly enhance a company's credibility and profile, fostering greater confidence among investors and the general public. Companies' adherence to such policies also reflects their understanding of the importance of transparent corporate practices. For the purpose of this report, 69 top public listed companies from multiple sectors were selected based on their market capitalization values. The report ranks each company in its TRAC disclosure practices, assigning ranks from 1 to 69. Scores have been

devised to simplify the process, ranging from 1 to 10: companies scoring closer to 10 are the most transparent, while those nearer to 1 are the least transparent. The report reveals that companies on average are Moderately Transparent in corporate reporting, with a score of 7.23 out of 10.



National Corruption Perception Survey 2025

Transparency International Pakistan conducted the National Corruption Perception Survey (NCPS) 2025 from 22 to 29 September 2025, covering 20 districts across all four provinces and engaging 4,000 respondents from diverse groups, including urban and rural populations, women, men, and persons with disabilities. Published on 9th December 2025, the survey expanded its sample size, making it one of the most inclusive perception studies by TI-P. Findings revealed corruption remains a major public concern. The police were ranked the most corrupt sector by 24% of respondents, followed by tendering and procurement systems (16%) and the judiciary (14%). This year's NCPS shows that a majority of citizens (66%) did not pay a bribe to access public service in the past 12 months. At the institutional level, NCPS 2025 highlights a notable improvement in public perception of the Police, with a 6% positive shift compared to 2023. This improvement is significant given the larger sample size: 4000 respondents in 2025 versus 1,600 in 2023. At the same time, 77% emphasize low satisfaction with government's efforts to combat corruption.



CIVIL SOCIETY GOVERNANCE DIAGNOSTIC ASSESSMENT – STAKEHOLDERS CONSULTATIONS



Transparency International Pakistan convened two multi stakeholder consultation workshops under its Civil Society Governance Diagnostic Assessment, contributing to the IMF's Governance and Corruption Diagnostic on Pakistan. The consultations aimed to identify key governance challenges and generate actionable recommendations to strengthen transparency, accountability, and institutional effectiveness across core state functions.

Consultation in Karachi— May 27, 2025 The first workshop was held in Karachi, opened by Justice (R) Zia Perwez, Chairman of TI Pakistan. Technical presentations were delivered by Dr. Kaiser Bengali, an economist, on fiscal governance and Mr. Kashif Ali, Executive Director of TI Pakistan, on rule of law and social accountability. The key-

note address was given by Mr. Shabbar Zaidi, former Chairman of the Federal Board of Revenue, who provided a critical analysis of Pakistan's taxation and fiscal management systems. Ms. Raima Mahmood, Policy and Research Coordinator (TI Pakistan), presented the assessment's background and methodology of the report.

Consultation in Islamabad – May 29, 2025 The second workshop took place in Islamabad, opened by Mr. Kashif Ali. Ms. Raima Mahmood briefed participants on the diagnostic's objectives, followed by technical presentations from Dr. Kaiser Bengali on fiscal governance and Mr. Kashif Ali on governance frameworks. Senator Saleem Mandviwalla, Chairperson of the Senate Standing Committee on Finance, delivered closing remarks emphasizing institutional continuity, rule of law,

and inclusive decision-making.

Both events brought together diverse participants including public officials, civil servants, parliamentarians, academics, civil society leaders, journalists, and business representatives to collectively address Pakistan's governance reform priorities.

CARBON MARKETS READINESS IN PAKISTAN

Carbon Markets Readiness in Pakistan Addressing Governance Gaps and Safeguarding Against Integrity Risks

Transparency International Pakistan hosted a high-level dissemination workshop on December 9, 2025, at Margala Hotel, Islamabad, to present its report on Carbon Markets Readiness in Pakistan: Addressing Governance Gaps and Safeguarding Against Integrity Risks. The event examined Pakistan's preparedness for carbon markets and emphasized the critical need for integrity, accountability, and inclusive governance in climate finance as the country transitions to a coordinated national approach aligned with Article 6 of the Paris Agreement.

The workshop brought together prominent speakers including Professor Dr. Uzma Shujaat, Board Member, TI Pakistan, who emphasized the importance of transparent and publicly accessible data systems, and Mr. Kashif Ali, Executive Director of TI Pakistan, who highlighted Pakistan's urgent climate finance needs and called for binding regulatory frameworks. Mr. Hamza Rafay Butt from UNEP WCMC presented technical findings indicating Pakistan's potential to mobilize between USD 400 million and 2 billion annually through well-governed carbon markets. Climate expert Mr. Ali Tauqeer Sheikh noted the need for comprehensive legislation beyond policy guidelines. Participants, including policymakers, technical specialists, members of civil-society groups and private-sector actors and development partners, underscored that Pakistan must embed accountability and transparency from the outset to avoid governance failures seen in some international carbon markets.

The keynote address was delivered by Ms. Romina Khurshid Alam, Coordinator to the Prime Minister on Climate Change, who reaffirmed the government's commitment to operationalizing national carbon market guidelines while ensuring community rights remain central. The panel discussion featured representatives from ADB, PPIB, SDPI, provincial governments, and legal experts who discussed regulatory coherence, transparency mechanisms, and the importance of clear institutional mandates. Mr. Zulfiqar Younas from the CVF V20 Secretariat delivered closing remarks emphasizing that transparency and accountability must remain foundational to Pakistan's carbon market architecture.

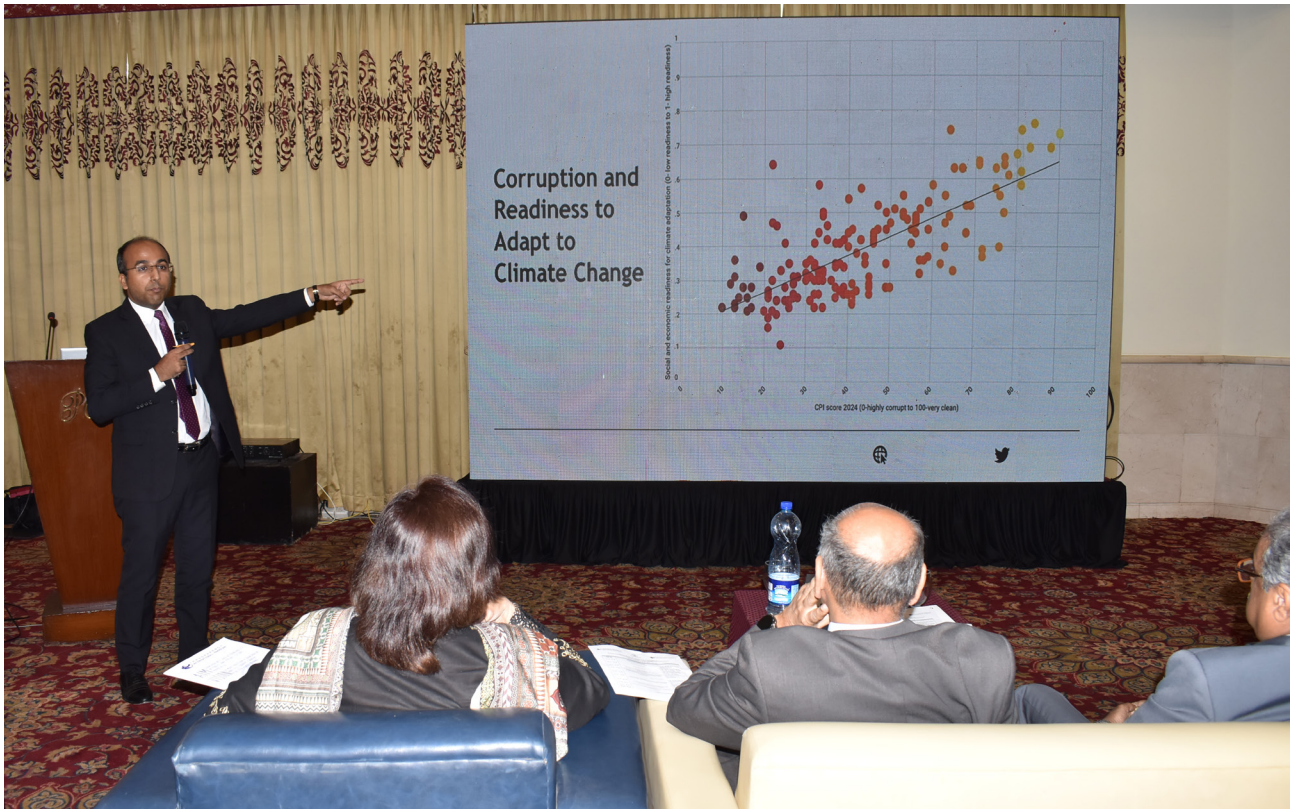
"The recommendations provided by Transparency International Pakistan focusing on clearer institutional mandates, stronger data systems, public disclosure requirements and safeguards to protect community rights in future carbon projects, ensure that we build credible system from the very beginning to advance carbon markets and position ourselves effectively in a growing global climate finance landscape"

Ms. Romina Khurshid Alam

*Coordinator to the Prime Minister
Climate Change and Environmental
Coordination*

DISSEMINATION EVENT: TRANSPARENCY IN CORPORATE REPORTING 2024

Transparency International Pakistan hosted a virtual dissemination event on May 7, 2025, presenting its report "Transparency in Corporate Reporting 2024: Assessment of Pakistan's Top 69 Public Listed Companies." The event brought together approximately 40 participants from regulatory bodies, companies, and business chambers. Mr. Kashif Ali, Executive Director of TI Pakistan, opened the session highlighting that Pakistani companies demonstrate moderate transparency with an average compliance of 72.3%. The event featured presentations from Mr. Salman Amin from the Competition Commission of Pakistan and Mr. Dawar Hameed Butt, who detailed the assessment methodology and findings. A panel discussion moderated by Mr. Kashif Ali included experts from regulatory bodies, corporate governance institutions, and government ministries who discussed strengthening disclosure practices. Ms. Shahana Kaukab, Board of Trustee at TI Pakistan, closed the session emphasizing the journey toward stronger corporate governance.



LAUNCHING OF THE POSITION PAPER: MAINSTREAMING INTEGRITY PACT IN CLIMATE INITIATIVES

The position paper Mainstreaming Integrity Pacts in Climate Initiatives was launched to highlight the role of Integrity Pacts in strengthening accountability within climate finance. The paper underscores how Integrity Pacts support fiduciary integrity by embedding third party monitoring, mitigating procurement risks, and enhancing transparency in climate related investments. Drawing on case based evidence from Pakistan, the paper demonstrates measurable cost savings and alignment with the Enhanced Transparency Framework of the United Nations Framework Convention on Climate Change.

POLICY AND LEGISLATIVE ADVOCACY

TI Pakistan aims to strengthen transparent, accountable, and rights-based governance by shaping laws, policies, and institutions to serve the public interest. Through sustained policy and legislative advocacy, it seeks to close regulatory gaps, reinforce oversight mechanisms, and ensure that reforms are meaningfully implemented in practice. In this section, you will find TI Pakistan's important policy and legislative advocacy.

Whistle Blower Protection and Vigilance Commission Act 2025

Transparency International Pakistan has played a sustained advocacy role in advancing whistleblower protection as a critical component of the country's governance and anti corruption framework. In June 2024, TI Pakistan called on federal and provincial authorities to adopt and enforce comprehensive whistleblower protection laws. Through formal letters to the Prime Minister, provincial chief ministers, and parliamentary leaders, TI Pakistan highlighted the importance of legal safeguards that enable individuals to report corruption and misconduct without fear of retaliation, in line with Articles 8.4 and 13.2 of the United Nations Convention against Corruption (UNCAC), to which Pakistan is a signatory. At the same time, TI Pakistan organized awareness events on World Whistleblowers Day 2024 in Sindh and Punjab, bringing together civil society, media, government representatives, youth, people with disabilities, and legal experts to deepen understanding of whistleblower protections and the challenges faced by those who expose wrongdoing, and to emphasize the need for effective legal mechanisms and institutional support.

TI Pakistan's advocacy contributed to a broader civil society and policy dialogue that supported legislative momentum on whistleblower protection. In 2025, progress was made on the Whistleblower Protection and Vigilance Commission Bill, which seeks to establish an autonomous mechanism for receiving disclosures, ensuring confidentiality, protecting whistleblowers from retaliation, and strengthening transparency and accountability within governance structures. The bill received approval from the federal cabinet in

April 2025 and was subsequently considered by the Senate Standing Committee on Law and Justice, marking an important step forward in the legislative process.

While the bill has not yet been enacted into law and remains subject to parliamentary approval, TI Pakistan's sustained engagement through public advocacy, formal submissions, and awareness-raising efforts helped maintain policy focus on the need for whistleblower protections at both federal and provincial levels. This progress reflects a significant milestone in TI Pakistan's long-standing efforts to promote legal and institutional safeguards that encourage the reporting of corruption and misconduct.

The passage of the bill into law, its adoption by Parliament, and the subsequent operationalization of the proposed Whistleblower Protection and Vigilance Commission remain critical next steps. Ensuring effective implementation will be essential to translate legislative progress into meaningful protections for individuals who come forward in the public interest and to reinforce integrity within public institutions.

Balochistan Information Commission

Transparency International Pakistan played an active role in advancing the establishment and operationalization of the Balochistan Information Commission under the Balochistan Right to Information Act, 2021. Although the Act mandated the creation of an independent commission to safeguard citizens' constitutional right to access public information, the process of notification, staffing, and operationalization of the Commission faced prolonged delays following the law's passage. During this period, TI Pakistan consistently advocated for the effective implementation of the RTI framework, emphasizing access to information as a foundational element of transparent, accountable, and responsive governance.

The signing of the MoU was attended by provincial government officials, the Information Commissioner, and TI Pakistan leadership. TI Pakistan's engagement with the Balochistan Information Commission complemented wider civil society efforts to ensure the implementation of the RTI law and contributed to building momentum for institutional functionality. This work reflects TI Pakistan's broader commitment to strengthening accountability institutions and advancing the right to information where institutional development remains a critical priority.

Implementation of the Balochistan Right to Information (RTI) Act 2021 has faced significant delays and bureaucratic hurdles. While the law was designed to replace the ineffective 2005 version, its practical application remains limited as of early 2026.

As part of its intervention, TI Pakistan formally engaged with the Government of Balochistan through written correspondence and advocacy letters addressed to relevant provincial authorities. These communications underscored the legal obligations arising from the RTI Act, highlighted the adverse impact of delays on citizens' rights, and called for the timely notification of the Commission, appointment of commissioners, and allocation of resources necessary for its functioning. TI Pakistan also raised these concerns through public advocacy and engagement with civil society networks, contributing to sustained pressure for institutional action.

These efforts formed part of a broader civil society push that helped overcome initial inertia and supported the gradual operationalization of the Balochistan Information Commission. Subsequent steps, including the formal notification of the Commission and the initiation of its core functions, marked an important milestone in translating the RTI law from statute into practice.

In May 2025, TI Pakistan further formalized its engagement with the Balochistan Information Commission by signing a Memorandum of Understanding. This strategic partnership was designed to strengthen institutional capacity, expand public awareness of the right to information, and empower citizens, particularly women and communities in remote and rural areas, to exercise their legal entitlements. Under the collaboration, both organizations committed to joint initiatives including capacity-building for public officials, awareness sessions for citizens, and the development of tools and practices to promote proactive disclosure by public bodies.



Mr. Imran Khan, Secretary Information, Government of Balochistan, Mr. Abdul Shakoor Khan, Information Commissioner, Balochistan Information Commission and Mr. Kashif Ali, Executive Director, Transparency International Pakistan on the occasion of the MoU signing.

MoH drafting policy on regulation of nutraceutical medicines

This year marked a shift from prolonged regulatory inertia toward renewed institutional action in the oversight of nutraceutical and alternative medicines in Pakistan. Following sustained advocacy by Transparency International Pakistan, including formal correspondence that elevated public health, rule of law, and accountability concerns to the highest executive level, the Ministry of National Health Ser-



vices, Regulations and Coordination initiated the process of drafting long awaited rules for licensing, registration of Alternative Medicines and Health nutraceutical Products. The move signals growing recognition of the risks posed by an unregulated market and the need to restore regulatory credibility.

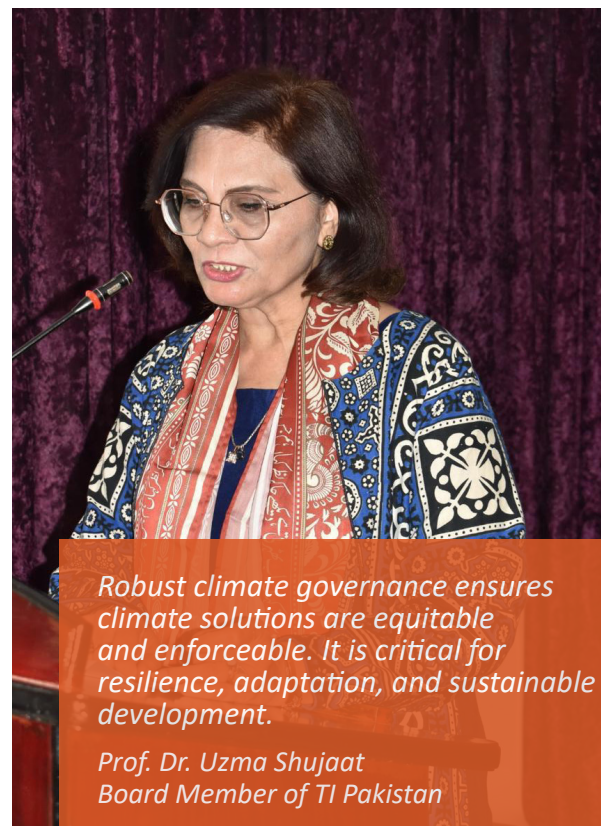
Crucially, the Ministry has opened the rule drafting process to stakeholder input, creating space for transparency, technical scrutiny, and public interest safeguards. Transparency International Pakistan's engagement emphasized inclusive consultations, clear compliance pathways, and enforceable standards aligned with existing legal mandates. This transition from advocacy to action represents an important step toward strengthening consumer protection, improving regulatory accountability, and reinforcing trust in public health institutions.

Adoption of integrity measures in Pakistan's first carbon market guidelines

As Pakistan moves toward operationalizing its first carbon market framework, Transparency International Pakistan played a catalytic role in embedding integrity and equity considerations at the design stage. Through targeted policy advocacy, the organization highlighted governance vulnerabilities common to emerging carbon markets, including risks of conflict of interest, weak oversight, opaque project approvals, and exclusion of affected communities. TI Pakistan's interventions consistently framed carbon markets not only as climate instruments, but as public finance mechanisms requiring strong accountability architecture.

In parallel, TI Pakistan has advanced a rights and equity centered approach by advocating for transparent benefit sharing, participatory project design, grievance redress mechanisms, and public disclosure of carbon revenues and

outcomes. These inputs aimed to ensure that carbon finance delivers measurable climate benefits while also supporting local communities and safeguarding public trust. By influencing early policy direction, Transparency International Pakistan contributed to positioning Pakistan's carbon market as a rule based, transparent, and socially responsible instrument aligned with international standards and national climate priorities.



Robust climate governance ensures climate solutions are equitable and enforceable. It is critical for resilience, adaptation, and sustainable development.

*Prof. Dr. Uzma Shujaat
Board Member of TI Pakistan*

HEALTH GOVERNANCE

The following section highlights key high-level dialogues and multi-stakeholder engagements convened by Transparency International Pakistan to promote good governance, ethical conduct, and accountability within critical public interest sectors. These forums brought together policymakers, regulators, professionals, industry representatives, academia, and civil society to collectively examine systemic challenges and develop practical, reform-oriented solutions. The events served as platforms to translate evidence and policy recommendations into actionable commitments, which are detailed in the individual event descriptions.

High-Level Forum on Good Governance and Ethical Practices in the Medical and Pharmaceutical Sector in Pakistan

On September 30, 2025, Transparency International Pakistan, in collaboration with PatientsNotProfits—an initiative of the London School of Hygiene & Tropical Medicine and the Aga Khan University—organized the first ever High Level Forum on Good Governance and Ethical Practices in the Medical and Pharmaceutical Sector in Islamabad. The forum gathered regulators, policymakers, healthcare professionals, academia, pharmaceutical industry representatives, and civil society to develop a practical roadmap for addressing unethical practices in Pakistan’s healthcare system.

Justice (retired) Zia Perwez, Chairman of TI Pakistan, opened the event emphasizing that healthcare reform must include the voices of healthcare professionals and stakeholders, not just state-led processes. Dr. Obaidullah, CEO of the Drug Regulatory Authority of Pakistan, delivered the opening address acknowledging governance challenges facing lower middle income countries and highlighting DRAP’s threefold role in ensuring safe service delivery, building public trust,

and upholding transparency and accountability.

The highlight was the presentation of draft policy recommendations by Prof. Mishal S. Khan from LSHTM and Mr. Kashif Ali, Executive Director of TI Pakistan. Prof. Khan shared alarming research findings, revealing that 40 percent of surveyed doctors in Karachi accepted bribes from sales representatives of a completely fictitious pharmaceutical company without verifying the company or medicine quality. The recommendations included standardized curriculum on health regulations and ethics, mandatory Continuing Medical Education for relicensing, ethical training for pharmaceutical representatives, and strengthening DRAP’s enforcement powers.

During moderated discussions, Prof. Dr. Rizwan Taj, President of PMDC, announced that CME would become mandatory for relicensing over 400,000 doctors within 6 to 12 months. Dr. Osman Waheed from PPMA announced the establishment of an Ethics Committee to provide

training on ethical marketing practices. Ms. Ayesha Tammy Haq, President, Pharma Bureau called for consistent enforcement of the 10 percent cap on marketing expenditures, stating that profiteering undermines ethics and public trust.

Dr. Mahesh Kumar Malani, Chairman of the National Assembly Standing Committee on National Health Services, delivered closing remarks commending the collaborative spirit and emphasizing the importance of translating recommendations into action. The forum concluded with a networking lunch, maintaining an interactive approach throughout.



Forging a Powerful Alliance for Transparency in Healthcare

On October 2, 2025, Transparency International Pakistan and the Health Services Academy signed a landmark Memorandum of Understanding to strengthen integrity and governance in Pakistan's health sector. The strategic partnership aims to the following key areas:

- Knowledge & Expertise Sharing
- Capacity Building & Joint Learning
- Academic Research & Policy Linkages
- Implementing Transparency Frameworks
- Awareness, Advocacy & Public Dialogue

The MoU was signed by Justice (retd.) Zia Perwez, Chairman of TI Pakistan, Mr. Kashif Ali, Executive Director of TI Pakistan, and Prof. Dr. Shahzad Ali Khan, Vice Chancellor of Health Services Academy. The collaboration marks a significant milestone in Pakistan's journey towards establishing transparent and accountable healthcare governance structures.

Transparency International Pakistan with CEO Drug Regulatory Authority of Pakistan (DRAP)

On September 1, 2025, Transparency International Pakistan held a constructive discussion with Dr. Obaidullah Malik, CEO Drug Regulatory Authority of Pakistan (DRAP) on strengthening good governance and ethical practices in the medical, pharmaceutical and healthcare sector in Pakistan.

The engagement also explored avenues for collaboration in advance of a forthcoming high level health forum, to be convened in partnership with Patients Not Profits, an initiative of the London School of Hygiene & Tropical Medicine, and the Aga Khan University, Karachi.

CAPACITY BUILDING TRAININGS

Building Capacities, Strengthening Voices, Driving Change

In 2025, Transparency International Pakistan placed strong emphasis on capacity building as a core strategy to strengthen governance, promote accountability, and empower diverse stakeholders to drive reform. Through a series of targeted trainings, workshops, webinars, and dialogues under different projects, TI Pakistan engaged government officials, civil society, youth, women, and academic institutions to enhance knowledge, skills, and practical understanding of key governance issues. The following section outlines these capacity-building initiatives.

ADVANCING GENDER EQUALITY IN PUBLIC DECISIONS AND CLIMATE GOVERNANCE

Webinar on Integrating Gender Equality into Climate Governance

On January 2, 2025, Transparency International Pakistan hosted an online capacity building webinar on “Integrating Gender Equality in Climate Governance,” emphasizing the critical need to integrate gender considerations in climate policies and implementation frameworks. The discussion highlighted the importance of inclusive decision-making processes and the role of women and marginalized communities in building climate resilience. The speakers included Mr. Kashif Ali, Executive Director of Transparency International Pakistan, Ms. Ayesha Amin, Founder of Baithak - Challenging Taboos, Ms. Lubna Jerar Naqvi, Gender Coordinator at International Federation of Journalists, and Ms. Saima William, Programme Lead – Climate Action at CPDI Islamabad.

Capacity Building Workshop: Strengthening Women’s Voices Through Participation In Public Decision Making

In 2025, Transparency International Pakistan implemented a series of capacity-building workshops aimed at strengthening women’s participation in public decision-making and enhancing their access to legal and accountability mechanisms across Punjab and Sindh.

On May 6, 2025, TI Pakistan, in collaboration with Ittehad Foundation, organized a one-day workshop in District Kasur, Punjab, attended by approximately 40 participants (30

women and 10 men), including women councilors, youth, and civil society representatives. Ms. Nasreen Memon, Gender Resource Person, TI Pakistan, highlighted the gendered dimensions of exclusion and corruption, emphasizing the importance of women’s participation in policymaking and the use of Right to Information (RTI) laws. Mr. Rafiq Sagar, High Court lawyer, and Ms. Sajida, Advocate, explained key provisions of the Punjab Protection of Women Against Violence Act, including protection orders, institutional mechanisms, and financial provisions. Sessions also covered workplace harassment laws, social accountability tools, and TI Pakistan’s Advocacy and Legal Aid Centre (ALAC).

On June 26, 2025, TI Pakistan partnered with NARI Foundation to conduct a workshop in District Sukkur, Sindh, engaging a diverse group of women representatives from civil society, local government, and oversight institutions. Ms. Nasreen Memon emphasized women’s leadership and social accountability tools. Ms. Rukhsana Mangi, Incharge Women Protection Cell Sukkur, discussed support mechanisms for victims and the Sindh Domestic Violence Act, 2013. Mr. Nazeer Ahmed Dhoon, Regional Director Ombudsperson Sukkur, elaborated on workplace harassment laws, while sessions also addressed RTI, whistleblower mechanisms, and ALAC services. Ms. Noreen Lodhi, Additional Deputy Commissioner Sukkur, underscored women’s role in inclusive governance.

The final workshop was organized on December 1, 2025. Transparency International Pakistan, in collaboration with the Women Protection Centre Hyderabad, organized a day-long capacity-building workshop in District Hyderabad, Sindh, aimed at strengthening women's participation in public decision-making and enhancing legal awareness. The workshop brought together 35 women participants, including representatives from local government, civil society, law enforcement, Rescue 1122, education institutions, youth groups, transgender communities, and persons with disabilities, ensuring inclusive representation.

Ms. Marvi Awan, Director Women Protection Centre Hyderabad, opened the session by emphasizing the importance of women's leadership and civic engagement. Ms. Nasreen

Memon, Project Coordinator at TI Pakistan, highlighted accountability tools, including access to justice mechanisms, the Advocacy and Legal Aid Centre, and anti-corruption frameworks. Legal literacy sessions covered the Sindh Domestic Violence (Prevention and Protection) Act, 2013, workplace harassment laws, and grievance redress through the Provincial Ombudsman, delivered by Ms. Sadaf, Ms. Sakina Bhatti (Sub-Inspector Police), and Mr. Syed Muhammad Sajjad Hyder, Regional Director, Provincial Ombudsman Sindh. The workshop concluded with guidance on using the Sindh Right to Information Act and certificates distribution, reinforcing participants' capacity to advocate for inclusive governance.

PROMOTING TRANSPARENCY AND ACCESS TO INFORMATION LAWS

Training workshop on Sindh Transparency and Right to Information Act 2016: A Tool for Social Accountability & Civic Participation in Decision-Making

On February 27, 2025, Transparency International Pakistan, in collaboration with the National Disability and Development Forum, organized a training workshop on the Sindh Transparency and Right to Information Act 2016 in District Shaheed Benazirabad, Sindh. Around 60 participants including 15 women, community members, and persons with disabilities attended the workshop aimed at enhancing understanding of RTI as a tool for good governance and accountability.

Mr. Tariq Hussain Channar, Program Manager NDF, emphasized that information is key to making informed decisions and highlighted the lack of RTI awareness at grassroot level. Mr. Saad Aalam, Assistant Project Coordinator at TI Pakistan, delivered a detailed presentation on the Sindh RTI Act 2016, explaining that Public Information Officers must respond within 15 days and citizens can appeal to the Sindh Information Commission. Ms. Asma Muneer Arain, General Secretary NDF, discussed challenges faced by PWDs, stating that persons with disabilities face serious accessibility issues and can use RTI to demand their rights. Mr. Asad Khat-tak, District Focal Person RTI and Assistant Director Social Welfare Department, explained the RTI filing process with different departments.

Training of Public Information Officers (PIOs) on Proactive Disclosure under the RTI Laws

In 2025, Transparency International Pakistan strengthened implementation of the Right to Information framework through two targeted capacity-building trainings for Public Information Officers (PIOs) on Section 5 – Proactive Disclosure, conducted in collaboration with federal and provincial information commissions.

On May 26, 2025, TI Pakistan, in partnership with the Pakistan Information Commission, organized a training at Avari Hotel, Lahore, attended by over 35 PIOs from federal government departments. Mr. Awais Nawaz, Additional Secretary, Department of Information and Culture, Government of Punjab, emphasized that access to information under Article 19A of the Constitution of Pakistan is a fundamental right and that PIOs serve as enablers of transparent governance. Mr. Shoaib Ahmed Siddiqui, Chief Information Commissioner, stressed that effective RTI implementation depends on proactive institutional systems and committed PIOs. Mr. Kashif Ali, Executive Director TI Pakistan, highlighted RTI as a strategic governance tool, while Dr. Mehboob Qadir, former Chief Information Commissioner Punjab, provided an in-depth overview of the RTI Act, 2017. TI Pakistan's assessment showing less than 35% compliance with Section 5 at the federal level underscored the need for digital disclosure and standardized practices. A second training was held on November 5, 2025, in Quetta, in collaboration with the Balochistan Information Com-

mission, with 44 participants, including PIOs, civil society, and media representatives. Prof. Dr. Nausheen Wasi, TI Pakistan Trustee, and Mr. Abdul Shakoor Khan, Information Commissioner Balochistan, emphasized PIOs’ responsibility in safeguarding citizens’ right to information. Mr. Kashif Ali noted that proactive online disclosure in Balochistan remains below 22%, reinforcing the urgency for institutional compliance. The sessions concluded with calls for continuous training to strengthen transparency and public trust.



Pakistan Governance Forum 2025: Strengthening Implementation of Right to Information for Good Governance

On September 28, 2025, Transparency International Pakistan hosted an online high-level forum titled “Pakistan Governance Forum 2025: Strengthening Implementation of Right to Information for Good Governance” on the occasion of the International Day for Universal Access to Information. The forum brought together government policymakers, public information officers, civil society organizations, journalists, legal experts, and students to reflect on Pakistan’s RTI implementation progress.

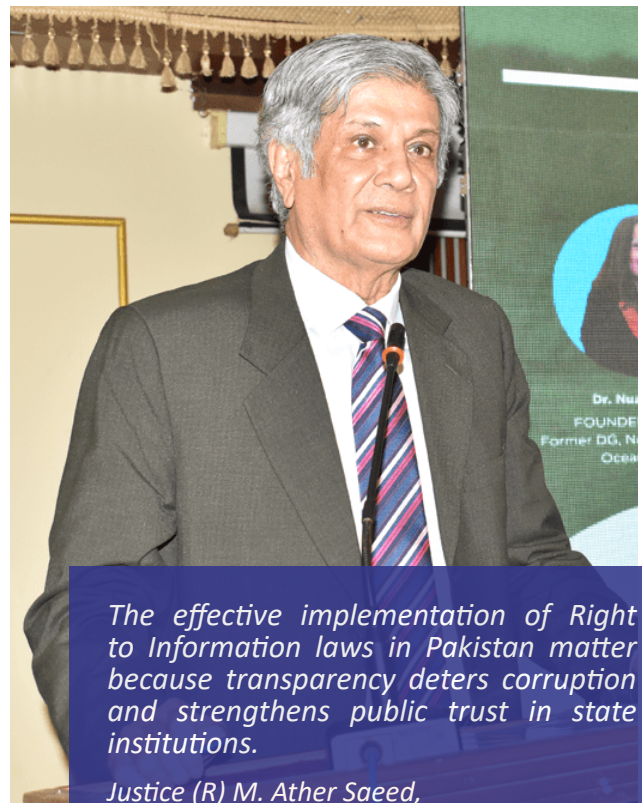
Justice (retd.) M. Ather Saeed, Former Judge of Supreme Court and Board Member of TI Pakistan, delivered opening remarks emphasizing that access to information is a democratic imperative and cornerstone of transparency, stating that many citizens remain unaware of their rights while public bodies often lack capacity or will to comply. He highlighted his experience as Judge of High Court Sindh mandating timely response to RTI requests. However, he noted fragility of reforms when not institutionalized.

Mr. Abdul Shakoor, Chief Information Commissioner of Balochistan Information Commission, highlighted critical challenges in RTI implementation, noting that since the Commission’s establishment 8-9 months ago, it faced resistance and lack of resources, with only four out of 60-70 departments responding to PIO appointment requests. Mr. Mukhtar Ahmad Ali, Executive Director of CPDI Islamabad, emphasized that the ultimate solution lies in public awareness, stating that when citizens are well-informed, they can better safeguard their rights and demand accountability.

Ms. Sadia Mazhar, Senior Journalist, stressed that RTI laws effectively counter misinformation and urged journalists to frequently use RTI laws and leverage social media for awareness.

Interactive dialogues with students, interns and campus ambassadors of National Internship Program 2025

On July 9, 2025, the Federal Tax Ombudsman Secretariat launched the National Internship Program 2025, aiming to empower youth by fostering awareness about taxpayers’ rights and public grievance redressal mechanisms, and to provide exposure to real-world institutional processes and civic responsibilities. Mr. Kashif Ali, Executive Director of Transparency International Pakistan, participated in interactive dialogues with students, interns, and campus ambassadors. He provided insights into TI’s work in promoting good governance and fighting corruption, emphasizing the important role young people can play in promoting good governance and the need for youth to be aware about their constitutional rights and use Right to Information laws to participate in decision-making processes.



The effective implementation of Right to Information laws in Pakistan matter because transparency deters corruption and strengthens public trust in state institutions.

*Justice (R) M. Ather Saeed,
Former Judge of Supreme Court and
Board Member of TI Pakistan*

GOVT OFFICIALS TRAINING ON CLIMATE SENSITIVE BUDGETING

Transparency International Pakistan organized capacity building trainings on climate-sensitive budgeting and climate finance transparency to strengthen institutional frameworks and enhance transparency and accountability in climate finance management. The trainings aimed to equip government institutions with the technical tools and knowledge to ensure that climate resources are managed effectively and equitably, aligning fiscal priorities with long-term sustainability goals.

Quetta Workshop: The first training was held on May 21, 2025, in Quetta, bringing together government officers from over twenty-five climate-relevant departments in Balochistan including Agriculture, Board of Revenue, Climate Change and Environment, Finance, Forest and Wildlife, Planning and Development, and PDMA Balochistan.

The session opened with remarks by Mr. Varendar Lal, Secretary Revenue and Secretary Land Commission, Board of Revenue Balochistan, who stressed aligning climate expenditures with transparency and sustainability goals. Mr. Kashif Ali, Executive Director TI Pakistan, highlighted the urgency of institutional reforms and effective implementation of the Balochistan Climate Change Policy 2024. Prof. Dr. Muhammad Irfan Khan discussed policy implementation challenges, while Mr. Azmat Shahi, Climate Financing Expert, led technical sessions on Pakistan's climate finance landscape and tracking tools.

Mr. Hamza Rafay Butt, Climate & Nature Finance Expert, addressed carbon markets, emphasizing integrity, equity, and benefit-sharing. Sessions on climate finance procurement,

RTI, and cross-sectoral coordination reinforced transparency measures, concluding with certificates and networking.

Karachi Workshop: On 24 July 2025, 42 government officials including 7 females participated in the training session in Karachi. TI Pakistan conducted a capacity building training for government officials on climate budgeting, finance transparency, and carbon market readiness.

The training brought together representatives from key public sector departments to strengthen institutional frameworks, and enhance transparency and accountability in climate finance. Equipping institutions with the technical tools and knowledge is critical to ensuring that climate resources are managed effectively and equitably.



CAPACITY BUILDING SESSIONS ON SDG 16

Webinar: Pakistan & SDG 16 – Peace, Justice, & Strong Institutions

On March 25, 2025, Transparency International Pakistan hosted a webinar titled “Pakistan & SDG 16 – Peace, Justice, and Strong Institutions”, bringing together virtually experts from government, academia, and civil society to discuss challenges and opportunities in strengthening governance, ensuring access to justice, and promoting effective implementation of SDG16 targets. It was attended by 48 participants including 14 females.

Mr. Ali Kemal, Chief SDGs at Ministry of Planning, Development & Special

Initiatives, emphasized that political instability has severely hindered SDG 16 progress, stating that lack of reliable data makes progress difficult to assess. Prof. Dr. Naima Saeed, Chairperson of Department of Criminology at University of Karachi, underscored that strong institutions are the foundation of effective public service delivery, stressing that while laws exist, enforcement remains weak. Mr. Kashif Ali, Executive Director of TI Pakistan, highlighted that SDG 16 is a cross-cutting goal emphasizing that

sustainable development is impossible without good governance, noting the absence of standardized mechanisms for data generation and collection as a key challenge. Mr. Aijaz Ali Khuwaja, Senior Consultant at United Nations, stressed that peace in Pakistan is unattainable without justice and strong institutions, advocating for digital governance and participatory budgeting to ensure citizen participation and inclusive institutions.



Youth Capacity Building Workshop on Sustainable Development Goal 16 (Peace, Justice & Strong Institutions)

On April 21, 2025, Transparency International Pakistan, in collaboration with the National University of Computer and Emerging Sciences (FAST-NUCES) Karachi Campus, organized a Youth Capacity Building Workshop on Sustainable Development Goal 16: Peace, Justice & Strong Institutions. More than 70 students attended the workshop aimed at empowering young minds in advancing good governance, transparency, and democratic participation.

Ms. Kauser Malik, Lecturer at FAST University, in her welcoming remarks

emphasized the importance of engaging youth in fostering integrity and good governance. TI Pakistan team delivered a comprehensive presentation on SDG 16 and its importance, elaborating that SDG 16 is a cross-cutting goal serving as the foundation for the rest of the development agenda. The workshop also emphasized that without accountable institutions and inclusive governance, the remaining SDGs cannot be effectively achieved.

Mr. Saad Aalam Angaria, Assistant Project Coordinator at TI Pakistan, conducted a session on “Transparency and Public Access to Information,” focusing on SDG 16.10. He explained the legal basis of Right to Information in Pakistan through Article 19-A and the Sindh RTI Act 2016, emphasizing that RTI is a civic right empowering citizen to hold public officials accountable and demand information about public spending and service delivery.

SEMINARS AND WEBINARS

Engaging Stakeholders on Governance and Climate Action

In 2025, Transparency International Pakistan convened a series of seminars and webinars to advance public dialogue on transparency, accountability, and integrity across governance, climate action, and anti-corruption frameworks. These engagements provided platforms for policymakers, experts, civil society, academia, and communities to examine emerging challenges, share evidence-based perspectives, and promote collective action. Through national and international forums, TI Pakistan reinforced its commitment to informed discourse, institutional reform, and citizen engagement on issues of public interest.

CONFERENCE ON COLLECTIVE ACTION FOR CLIMATE JUSTICE

On April 9, 2025, Transparency International Pakistan, in collaboration with the Area Studies Centre for Europe at University of Karachi and the Global Compact Network Pakistan, organized a conference titled “Collective Action for Climate Justice: Bridging Gaps in Governance, Finance, and Gender for a Resilient Future” in Karachi. More than 120 participants attended, including representatives from the Climate Change Department, senior corporate representatives, civil society members, academia, journalists, and citizens.

Mr. Ahyan Mustafa Bhutto, Special Secretary of Environment, Climate Change & Coastal Development Department, Government of Sindh, delivered opening remarks briefing participants on provincial efforts in tackling climate challenges, noting that Sindh has introduced electric buses and is implementing the country’s only carbon markets project, though sectoral integration remains a challenge. Mr. Kashif Ali, Executive Director of TI Pakistan, spoke on “Climate Governance: Enhancing Community Participation, Effectiveness, and Transparency,” emphasizing that limited public participation has hindered translating climate action benefits to lower levels and reforms are needed within the Public Financial Management System to ensure community participation in decision-making. Mr. Khalid Junejo, Executive Director of Global Compact Network Pakistan, emphasized the deep interconnection between climate action and sustainable development, calling for aligning corporate

strategies with climate goals. Ms. Simi Kamal, Chairperson of Hisaar Foundation, delivered a presentation on climate justice, stating that water governance remains deeply unjust shaped by colonial legacies and elite control, recommending the recognition of water as a human right.

The first plenary session on “Carbon Markets and Community Involvement in Climate Finance” was moderated by Mr. Kashif Ali, featuring panelists Mr. Syed Bulent Sohail, Managing Partner at Sohail & Partners LLP, Mr. Riaz Ahmed Wagan, Provincial REDD+ Focal Point and Chief Conservator of Forests at Sindh Forest Department, Ms. Shabina Faraz, Senior Journalist at BBC/The Third Pole, and Mr. Zarak Pasha, Head of Carbon Finance at Standard Chartered Bank UK. The second plenary on “Gender-Responsive Climate Justice and Action Plans” was led by Global Compact Network Pakistan. Justice (retd.) M. Ather Saeed, former judge of Supreme Court of Pakistan and Board of Trustee at TI Pakistan, delivered closing remarks emphasizing that climate justice must be embedded into legal frameworks, stating that existing environmental laws must be updated to reflect climate change realities and stronger linkages created between climate policy and constitutional guarantees.

SEMINARS ON INTERNATIONAL DAY FOR UNIVERSAL ACCESS TO INFORMATION 2025

September 28, marks the International Day for Universal Access to Information. Transparency International Pakistan, in collaboration with local civil society organizations, organized seminars across Pakistan to highlight the critical role of Right to Information laws in strengthening transparency in climate action and environmental governance. The events were held in Buner, Khyber Pakhtunkhwa on September 23, 2025, with 42 participants including 6 females, Sohbat Pur, District Jaffarabad, Balochistan on September 27, 2025, with 31 participants including 14 females, Mirpur Bathoro, Sujawal District, Sindh on September 28, 2025, with 42 participants including 13 females, and Sanghar, Sindh on September 26, 2025, with 43 participants including 11 females. These seminars brought together diverse participants including civil society organizations, local government officials, community members, journalists, youth activists, and general citizens to emphasize that access to environmental information is crucial for empowering citizens to monitor climate policies, disaster preparedness, and hold climate-relevant departments accountable.

In Buner, Mr. Hakim Zada, CEO of Rural Development Organization, emphasized that access to accurate and timely information is essential for democratic accountability and community preparedness against climate-related challenges. Mr. Muhammad Akram Shah, Additional Deputy Commissioner Relief District Buner, described the Khyber Pakhtunkhwa Right to Information Act 2013 as a key legislative provision empowering citizens to demand transparency, stating that RTI can be used to request environmental data and monitor development projects.

In Sohbat Pur, Mr. Abdul Salam, CEO of Gender and Empowerment Organization, highlighted that Balochistan is one of the most climate-affected areas in Pakistan, facing floods, droughts, and water shortages, stressing that environmental information should be readily available to communities. Mr. Abdul Hae Khosa spoke about the Balochistan RTI Act 2021 and the Pakistan Climate Change Policy 2024, emphasizing that people must have access to information about water use and environmental policies.

In Mirpur Bathoro, Mr. Anayat Ahmed, CEO of SONHARI, described communities battling coastal erosion, sea intrusion, floods, and water scarcity, stating that without timely access to environmental data, communities cannot properly prepare for disasters that threaten homes and livelihoods. Legal expert Mr. Farhan Memon explained the Sindh Transparency & Right to Information Act 2016 as a powerful instrument for climate justice. Mr. Soukat Soomro, Secretary of SONHARI, discussed the Sindh Climate Change Policy 2022, emphasizing that policies depend on an informed citizenry to succeed.

In Sanghar, Mr. Noor Muhammad Mangi, Executive Direc-

tor of Sindh Green Foundation, declared the RTI Act a crucial instrument for social accountability, stating that when citizens know how to ask for information, they become the strongest guardians of good governance. Advocate Azeem Roonjho elaborated on the history of RTI laws in Pakistan. Mr. Housh Muhammad, leader of Social Justice Forum, stated that access to information is the very foundation of democracy and the effective implementation of these laws can resolve pressing social issues and rebuild public trust in institutions. The seminars concluded with participants working in groups to identify community needs such as weather alerts, disaster preparedness guides, and transparent information on environmental policies, while proposing solutions including awareness campaigns, localized training sessions, and establishment of community information centers.

Across all four locations, a unified message emerged: access to environmental information is fundamental to protecting communities from climate disasters and building resilience. The seminars successfully transformed the constitutional right to information from a theoretical concept into a tangible instrument for civic participation, empowering citizens to become active agents of change in their communities and fostering partnerships essential for sustaining momentum toward transparent, resilient, and climate-prepared Pakistan.



SEMINARS ON INTERNATIONAL ANTI CORRUPTION DAY

International Anti-Corruption Day 2025 Uniting with Youth Against Corruption: Shaping Tomorrow's Integrity

On December 9, 2025, Transparency International Pakistan marked International Anti-Corruption Day under the theme "Uniting with Youth Against Corruption: Shaping Tomorrow's Integrity." The nationwide campaign served as a powerful call to action and mobilized around 500 citizens from across Pakistan including women and persons with disabilities to reaffirm their collective commitment to transparency, accountability, and good governance. In online space, the campaign reached out to more than 8000 people. The activities took place in collaboration with grassroots organizations, bridging the gap through civic empowerment.

The campaign featured a series of seminars and awareness walks which were attended by women, youth, persons with disabilities, CSO representatives and government stakeholders. Speakers emphasized that corruption is not merely an economic issue but a systemic barrier that hinders national development and erodes the social fabric of the country.

The central focus of the activities was on social accountability tools. Participants were empowered on the vital role of the Right to Information (RTI) and Whistleblower Protection Laws. By empowering citizens with knowledge of these

legal frameworks, the events aimed to transform citizens into active watchdogs of public integrity and good governance. The events also addressed the systemic exclusion of the younger generation. Even though youth constitute the clear majority of Pakistan's population, their influence on policy and decision-making processes remains disproportionately low.

In doing so, the IACD 2025 urged the government to involve young people in formal decision-making processes. Transparency International Pakistan highlighted that through targeted skill development and increased awareness, young people can become the agents of good governance, transparency and accountability in the country.

The events took place in the following districts: Umerkot, Dadu, Lakhi Shikarpur, Khairpur Mirs and Mirpurkhas (Sindh Province), Rajanpur, Lahore (Punjab Province), Swabi and Abbottabad (Khyber Pakhtunkhwa Province), Quetta and Lasbela (Balochistan Province)

Justice (R) M. Shaiq Usmani, Member of the Board of Trustees, TI Pakistan addressed a seminar organized by the National Accountability Bureau (NAB)

On December 10, 2025, Justice (R) M. Shaiq Usmani, Member of the Board of Trustees, TI Pakistan addressed a seminar organized by the National Accountability Bureau (NAB) on International Anti-Corruption Day as Chief Guest.

In his remarks, he underscored that corruption directly impacts citizens' lives by eroding trust in institutions,

weakening governance systems, and limiting equal opportunities. Referring to the United Nations Convention Against Corruption (UNCAC), he emphasized the need to strengthen preventive mechanisms, institutional capacity, and enforcement in Pakistan.

Justice Usmani also highlighted the limited use of Right to Information laws and the urgent need for a robust

whistleblower protection framework. He stressed that accountability must focus on systemic reforms, digital governance, transparency in procurement, and social accountability, while highlighting the critical role of youth in shaping a culture of integrity, in line with the UN theme for IACD 2025.

WEBINARS ON CLIMATE GOVERNANCE, TRANSPARENCY, AND INSTITUTIONAL INTEGRITY

Webinar on Empowering Voices in Governance, Society, and Climate Action

On June 27, 2025, Transparency International Pakistan organized an online webinar marking World Whistleblowers Day 2025, titled “Empowering Voices in Governance, Society, and Climate Action,” bringing together distinguished speakers from governance and civil society to discuss the critical role of whistleblowers in promoting transparency and accountability. The panel included Mr. Bilal Gilani, Executive Director of Gallup Pakistan, Mr. Zubair Faisal, Founder and Executive Director of IMPACT Research International, Ms. Marvi Awan, CEO of Women Protection Centre Sindh, and Mr. Kashif Ali, Executive Director of TI Pakistan, moderated by Ms. Fariha Fatima, Programme Associate at TI Pakistan.

Mr. Kashif Ali emphasized that while Pakistan ratified UNCAC in 2007, implementation remains non-compliant due to non-enactment of Whistleblower Protection laws, noting that the Federal Cabinet approved the Whistleblower Protection and Vigilance Commission Act 2025 in March and the bill was introduced in the Senate in April 2025. Mr. Bilal Gilani highlighted survey findings showing that most respondents would do nothing when seeing wrongdoing, reflecting deep mistrust in institutions, stating that whistleblowing must be recognized as a core democratic right. Ms. Marvi Awan pointed out that many individuals, especially women, do not recognize harm as abuse and face numerous barriers, emphasizing that establishing mechanisms alone is insufficient without proper training and strict confidentiality. Mr. Zubair Faisal stated that effective whistleblowing mechanisms strengthen institutional reputation and trust, noting that Pakistan falls short in both establishing comprehensive laws and ensuring their effective implementation.

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Mr. Kashif Ali emphasized that while Pakistan ratified UNCAC in 2007, implementation on Articles 8.4 and 13.2 remains non-compliant due to non-enactment of Whistleblower Protection laws, noting that the Federal Cabinet approved the Whistleblower Protection and Vigilance Commission Act 2025 in March and the bill was introduced in the Senate on April 25, 2025. Mr. Bilal Gilani highlighted survey findings showing that a majority of respondents said they would do nothing when seeing wrongdoing, reflecting deep mistrust in institutions, stating that whistleblowing must be recognized as a core democratic right embedded in social and cultural values. Ms. Marvi Awan pointed out that many individuals, especially women, do not recognize harm as abuse and face numerous social, cultural, and institutional barriers, emphasizing that establishing mechanisms alone is insufficient without proper training, cultural sensitivity, and strict confidentiality. Mr. Zubair Faisal stated that effective whistleblowing mechanisms help strengthen institutional reputation and trust, noting that Pakistan falls short in both establishing comprehensive laws and ensuring their effective implementation.

Co-Design Workshop for the ‘Roadmap to Net-Zero Aligned Carbon Market Regulation

On September 02, 2025, in Karachi, TI Pakistan participated in Co-Design Workshop for the ‘Roadmap to Net-Zero Aligned Carbon Market Regulation,’ organized by Oxford Sustainable Finance Group, University of Oxford, in collaboration with TI Pakistan. The discussion focused on legal foundations, equity clauses, FPIC, grievance mechanisms, and gender-sensitive benefit sharing in Pakistan’s carbon market.

On October 16, 2025, Mr. Kashif Ali, Executive Director of Transparency International Pakistan, participated in the Co-Design Workshop for the ‘Roadmap to Net-Zero Aligned Carbon Market Regulation’ organized by the Oxford Sustainable Finance Group, University of Oxford, with support from TI Pakistan. As Pakistan operationalizes its carbon market regulations, Mr. Kashif presented key recommendations focusing on strengthening legal foundations and clarifying federal-provincial roles, mandating equity clauses and Free Prior and Informed Consent with grievance mechanisms to protect communities, institutionalizing transparency and aligning with global integrity standards. This collaboration represents a vital step towards ensuring Pakistan’s carbon market is not only effective in combating climate change but is also just, equitable, and corruption-resistant.

TI Global Movement Summit 2025 – Panel Discussion

On October 14, 2025, TI Global Movement Summit 2025 was organized. In the session “Carbon Markets at a Crossroads: Strengthening Transparency and Anti-Corruption Safeguards”, Ms. Raima Mehmood, Policy and Research Coordinator at TI Pakistan joined experts from Oxford Sustainable Finance Group and TI chapters from Malaysia, Zambia, and TI Secretariat. The discussion focused on embedding transparency, anti-corruption measures, and robust governance in carbon markets, highlighting Pakistan’s experience.

Unlocking the Potential of Carbon Markets in Pakistan – Safeguards for Transparency and Equitable Climate Solutions

On January 10, 2025, Transparency International Pakistan organized a webinar titled “Unlocking the Potential of Carbon Markets in Pakistan – Safeguards for Transparency and Equitable Climate Solutions,” bringing together three distinguished speakers offering insights into challenges and opportunities in carbon markets. Mr. Kashif Ali, Executive Director of TI Pakistan, delivered opening remarks highlighting critical recommendations provided to the Ministry of Climate Change including establishment of robust oversight mechanisms and prioritizing local communities through active participation in project design.

Ms. Sana Rasool, Carbon Market Specialist at Pakistan’s Ministry of Climate Change & Environmental Coordination, detailed the upcoming comprehensive rules and regulations, explaining that the process begins with submitting a Project Idea Note to the Ministry, which undergoes technical evaluation before issuing a Letter of Intent and eventually a No Objection Certificate for international trading. Mr. Brice Böhmer, Climate & Environment Lead in Policy & Advocacy at Transparency International, highlighted global challenges including corruption and lack of accountability, citing examples of failures such as forced community relocations in Kenya’s Blue Carbon project and kickbacks in Mexico’s reforestation schemes, emphasizing the need for independent verification and transparent pricing. Mr. Zarak Pasha, Head of Carbon Finance at Standard Chartered, identified key sectors with significant potential including energy through coal plant decommissioning, agriculture through methane reduction, and nature-based solutions like reforestation.



SOCIAL ACCOUNTABILITY IN ACTION

Tools for Climate Action and Good Governance

This section highlights Transparency International Pakistan's practical application of social accountability approaches to strengthen citizen engagement, access to justice, and responsive governance. Through free legal advice, public hearings, capacity building, and targeted trainings, TI Pakistan supported communities, civil society, and stakeholders in monitoring public institutions and climate governance processes.

FREE LEGAL ADVICE CAMPS

Legal Advice Camp in Rahim Yar Khan, Punjab

A Free Legal Advice Camp was organized by Transparency International Pakistan in Rahim Yar Khan, Punjab, on May 17, 2025 under its Advocacy and Legal Advice Center (ALAC) initiative. The camp aimed to enhance access to justice by providing free legal guidance to citizens, particularly those from underserved communities. A total of 39 participants, including 21 women, received legal advice on issues such as land and property disputes, domestic violence, inheritance rights, and local government service delivery.

To ensure a comfortable and inclusive environment, separate lawyers were assigned for male and female participants, enabling focused and confidential consultations. The session also included an overview of TI Pakistan's ALAC initiative, highlighting its role in supporting victims and witnesses of corruption and extending legal services to rural areas. The camp contributed to raising legal awareness, empowering citizens with knowledge of their rights, and strengthening confidence in formal legal and accountability mechanisms.

Legal Advice Camp in Vehari, Punjab

Another camp was arranged in Vehari, Punjab, on August 18, 2025 under its Advocacy and Legal Advice Center (ALAC) initiative. The camp aimed to improve access to justice by providing cost-free legal guidance to victims and witnesses of corruption and members of underserved communities. It was a women-based session in which 59 females and 3 males participants, sought advice on land and property dis-

putes, domestic violence, inheritance rights, and local government service delivery.

To ensure inclusive and effective support, separate legal consultations were arranged for male and female participants, allowing confidential and focused discussions. The session began with the recitation of the Holy Quran, followed by remarks highlighting the legal challenges faced by underprivileged communities, particularly limited awareness of rights and financial barriers to justice. TI Pakistan also briefed participants on the ALAC mechanism and how citizens can seek legal assistance and lodge grievances. Participants appreciated the initiative, noting that such camps address immediate legal concerns and strengthen community confidence in pursuing justice through lawful and accountable channels.



PUBLIC HEARING

Public community hearings serve as vital social accountability tools that transform climate governance from top-down implementation models into inclusive, community-driven decision-making processes. These forums create direct dialogue platforms where citizens can voice their experiences, concerns, and priorities, while government officials listen and respond, establishing critical accountability relationships that ensure climate policies address actual community needs and involve citizens as active stakeholders rather than passive beneficiaries.

Transparency International Pakistan, in collaboration with local partner organizations, organized Public Community Hearings on Community-Driven Climate Action across three districts to integrate local perspectives into climate policy design and implementation. The hearings were held in District Jhang on August 19, 2025, in District Sheikhupura on August 20, 2025, and in District Thatta on October 8, 2025.

Public Community Hearing in District Jhang, Punjab

The hearing in District Jhang brought together 45 community members including 21 women from Tehsil Jhang and Tehsil Ahmad Pur Sial, alongside representatives from District Administration and the District Disaster Management Authority. Mr. Sajid Siyal, CEO of Program for Well-being and Sustainability, highlighted the catastrophic 2022 floods during which villages submerged, thousands of acres of farmland were devastated, and many citizens were displaced. Ms. Nasreen Memon, Project Coordinator at TI Pakistan, introduced the Climate Governance Integrity Program and TI Pakistan's Advocacy and Legal Advice Centre, informing participants that ALAC offers free legal counsel to victims and witnesses of environmental corruption.

Mr. Saeed Chishti, District Coordinator for DDMA, explained that DDMA leads in preparing disaster plans, disseminating early warnings, managing evacuations, and coordinating emergency relief efforts, stating that the authority collaborates closely with government departments to identify high-risk areas and develop safety plans. Mr. Faisal Manzoor, Provincial Coordinator at Centre for Peace and Development Initiatives, highlighted how Right to Information laws empower citizens to obtain details on climate policies, and participants received hands-on training in submitting RTI applications under the Punjab Transparency and Right to Information Act 2013. Community members directly engaged with authorities, raising urgent concerns about irregular rainfall, repeated floods, and intensifying heatwaves, urging policymakers to promote climate-resilient agriculture, improve irrigation systems, and enhance health protections during disasters.

Public Community Hearing in District Sheikhupura, Punjab

The hearing in District Sheikhupura brought together 52 community members including 18 women from Kala Shah Kaku Town, UC Khuda ki Basti, and Sheikhupura city, with government representatives from the Environment Protection and Climate Change Department, Rescue 1122, and District Health Office. Mr. Majid Sulheri of Al-Mustafa Welfare Society noted that the district faces heightened risks



due to extreme weather, population density, agricultural dependency, and weak drainage systems. Ms. Nasreen Memon explained that the hearing provided a platform for residents to share their experiences and help shape policies that reflect local realities. Ms. Fariha Fatima, Program Associate at TI Pakistan, summarized key aspects of the Punjab Climate Change Policy 2024 and Action Plan.

Government representatives including Mr. Rana Abdul Haameed from the Environment Protection Department, Mr. Syed Mushtaq Shah from Rescue 1122, and Dr. Muhammad Ayyad, District Health Officer, described ongoing efforts to reduce pollution, improve disaster management protocols, and strengthen health measures during emergencies. Community members raised concerns about drainage infrastructure, delayed flood relief, limited access to early warnings, industrial pollution, and insufficient health services during emergencies. Ms. Nasreen Memon introduced the Punjab Transparency and Right to Information Act 2013, explaining how it enables citizens to request information from

public bodies and hold officials accountable, and presented TI Pakistan's Advocacy and Legal Advice Centre which offers free legal support.

Following the presentations, community members directly engaged with authorities, contributing their experiences to inform policy solutions. This public hearing established critical accountability relationships, ensuring climate governance addresses actual community needs and involves citizens in decision-making.

Public Community Hearing in District Thatta, Sindh

The hearing in District Thatta brought together residents from Thatta and surrounding districts. A total of 40 participants including 15 females participated in the session. Mr. Tariq Korea, Program Manager at SRSP, emphasized the strength of communities when they unite for local action. Ms. Nasreen Memon, Project Coordinator at TI Pakistan, introduced the Climate Governance Integrity Program and Legal Advice Centre. Mr. Kashif Ali, Executive Director of TI Pakistan, delivered opening remarks stating that climate justice cannot be achieved without active citizen participation and transparent government operations, emphasizing that citizens are not merely recipients of aid but crucial partners in crafting fair and effective climate policies, noting that the

heaviest burden of climate change falls on small farmers, coastal communities, and the poor. Ms. Raima Mahmood, Research and Policy Coordinator at TI Pakistan, explained the Sindh Climate Change Policy 2022 and its Action Plan, emphasizing that community participation and public accountability are crucial part of effective climate action.

Residents shared their direct experiences with flooding, sea intrusion, devastating heatwaves, and crop loss. Mr. Kashif Ali explained the Sindh Transparency and Right to Information Act 2016, illustrating how citizens can use RTI to request government data on climate projects, budgets, and reports. Mr. Ghulam Dastagir Shaikh, Additional Deputy Commissioner for Relief in Thatta, listened as participants voiced concerns over delayed relief and lack of coordination, assuring the community that the district administration is committed to improving coordination and incorporating community perspectives into future plans. Participants pledged to keep the dialogue alive, strengthen local monitoring, and insist that community voices are included in planning.

TRAINING WORKSHOPS ON SOCIAL ACCOUNTABILITY

Training Workshop on Climate Change Mitigation, Adaptation, and Social Accountability to Enhance Citizens and Civil Society Participation in Climate Governance

On January 8, 2025, Transparency International Pakistan, in collaboration with Safar Welfare Organization, organized a Training Workshop on Climate Change Mitigation, Adaptation, and Social Accountability to Enhance Citizens and Civil Society Participation in Climate Governance in Peshawar, Khyber Pakhtunkhwa. Around 41 people including 22 women and 19 men attended, comprising civil society members, social workers, teachers, students, and journalists, alongside local administration representatives including District Monitoring Officer, RTS Commission, Veterinary Officer from KP Livestock Department, Community Development Officer from KP Forest Department, and Assistant Director from Local Government Department.

Ms. Nasim Riaz, Executive Director of Safar Welfare Organization, welcomed participants and highlighted Peshawar's climate vulnerability, emphasizing the district's susceptibility to climate-induced disasters such as floods, droughts, and extreme weather events. Ms. Nasreen Memon, Project Coordinator at TI Pakistan, described climate change basics and its consequences, referencing the 2022 floods in Khyber Pakhtunkhwa which caused immense loss to public infrastructure. She highlighted the Billion Tree Tsunami project which successfully reforested 350,000 hectares in the region. Ms. Fariha Fatima, Program Associate at TI Pakistan, provided an overview of the Khyber Pakhtunkhwa Climate

Change Policy 2022, emphasizing community participation and highlighting that the policy includes participatory disaster response systems and inclusion in local adaptation plans.

A Community Resilience Building Exercise was conducted where participants identified vulnerabilities in infrastructure, environment, and social aspects. Mr. Ahsan Ullah, Community Development Officer at KP Department of Climate Change, Forestry, Environment, and Wildlife, discussed the department's proactive measures including extensive plantation efforts and the Green Wall initiative around Peshawar. He highlighted that under the Khyber Pakhtunkhwa Forest (Amendment) Act, 2022, deforestation is prohibited in the province and those violating the provisions of this act may be liable to punishment. He said that the legislation underscores the provincial commitment to preserve the forest of the province and the natural habitat. Mr. Syed Saadat Jahan, Deputy Director of Communication at Khyber Pakhtunkhwa Information Commission, emphasized that the Khyber Pakhtunkhwa Right to Information Act 2013 empowers citizens to request information about climate policies and projects, sharing that there are 860 Public Information Officers in Khyber Pakhtunkhwa committed to facilitating access to information. Ms. Fariha Fatima provided an overview of TI Pakistan's Legal Advice

Centre, informing participants that it serves as a dedicated resource for victims and witnesses of corruption including

cases of environmental mismanagement.

Workshop on Enhancing Capacity of CSOs and WBOs on Social Accountability Tools for Good Governance

Transparency International Pakistan, in collaboration with Bhattai Social Watch & Advocacy (BSWA) and Social Development Initiatives (SDI), organized two capacity-building workshops in Khairpur (Sindh) and Lahore (Punjab) to strengthen the understanding of social accountability tools among civil society actors. Collectively, the two workshops engaged approximately 80 participants, with around 40 participants in each location, including representatives of CSOs, women-based organizations (WBOs), journalists, academia, and government officials.

The first workshop, held on June 26, 2025, at Shah Abdul Latif University, Khairpur, focused on foundational concepts of social accountability, the Right to Information (RTI) under the Sindh Transparency and RTI Act 2016, and whistleblower protection frameworks. Key speakers included Mr. Khadim Hussain Mirani, Executive Director, BSWA; Mr. Saad Aalam Angaria, Assistant Project Coordinator, TI Pakistan. The workshop also featured keynote remarks by Dr. Yousuf Khushk, Vice Chancellor, Shah Abdul Latif University, and closing remarks by Mr. Fayaz Hussain Rahujo, Deputy Commissioner, Khairpur.

The second workshop, conducted on August 19, 2025, at

the University of the Punjab, Lahore, emphasized RTI implementation under the Punjab Transparency and RTI Act 2013 and recent developments in whistleblower legislation. Mr. Mian Shahid Nadeem, Executive Director, SDI, and Mr. Saad Aalam Angaria served as lead facilitators, while Dr. Arshad Abbasi, Assistant Professor, University of Punjab, delivered concluding reflections. Participants from both workshops highlighted the relevance of continued capacity-building to advance transparency, accountability, and good governance.



CAPACITY BUILDING OF STAKEHOLDERS ON PROVINCIAL CLIMATE GOVERNANCE FRAMEWORKS

In 2025, TI Pakistan organized two provincial Civil Society Stakeholders Consultation Meetings in Hyderabad, Sindh (February 26, 2025) and Quetta, Balochistan (May 22, 2025). Together, the consultations engaged 59 participants from 53 civil society organizations, representing climate-vulnerable districts across Sindh and Balochistan, with active participation from women, government institutions, and policy experts.

The Sindh consultation, held at Indus Hotel, Hyderabad, brought together 33 participants (7 women, 26 men) from 27 CSOs, along with representatives from the Ministry of Climate Change & Environmental Coordination (MoCC&EC) and PDMA Sindh. Ms. Fariha Fatima, Program Associate, TI Pakistan, highlighted the achieve-

ments of the Sindh CSO Network, including civil society contributions to national carbon market guidelines and provincial disaster planning. Mr. Kashif Ali, Executive Director, TI Pakistan, emphasized the role of social accountability and UNCAC principles in climate governance, focusing on whistleblower protection and conflict of interest regulation as critical safeguards for climate finance. Ms. Sana Rasool, Carbon Market Specialist, MoCC&EC, discussed Pakistan's carbon market potential, integrity risks in voluntary carbon markets, and the need for government authorization and community participation, while Ms. Raima Mahmood, Policy and Research Coordinator, TI Pakistan discussed Carbon Markets landscape in Sindh and CSO Oversight. Mr. Kashan Munir, GIS De-

veloper, PDMA Sindh, presented on disaster risk assessment tools and the Disaster Management Information System (DMIS).

The Balochistan consultation, held at Metro Hotel, Quetta, convened 26 participants (8 women, 18 men) from 26 CSOs. Ms. Nasreen Memon, Project Coordinator, TI Pakistan, highlighted the successful integration of CSO recommendations into the Balochistan Climate Change Policy 2024. Ms. Sana Rasool reiterated the importance of strong governance and community safeguards in carbon markets, while Mr. Kashif Ali stressed the urgency of whistleblower protection for effective climate governance. Ms. Raima Mahmood led discussions on RTI, whistleblower legislation, and CSO roles in policy implementation.

YOUTH EMPOWERMENT

Through Climate Education and Leadership Development

This session focused on engaging youth and academic institutions in climate education, civic responsibility, and nation-building initiatives. Through fellowship programs, seminars, and panel discussions, TI Pakistan promoted informed youth participation, leadership development, and awareness on governance, climate action, and social responsibility.

YOUTH CLIMATE EDUCATION & FELLOWSHIP PROGRAM 2025

The Youth Climate Education and Fellowship Program, implemented by Transparency International Pakistan, ran from April 2024 to December 2025. The fellowship engaged students from three universities: Shaikh Ayaz University, Shikarpur; University of Peshawar; and University of Engineering and Technology, Lahore. Designed to build young leaders' capacity in climate governance, transparency, and accountability, the program brought together motivated students to deepen their understanding of climate change challenges and solutions.

A total of 40 students were selected through a competitive process to participate in the long-term fellowship. The curriculum was delivered through structured modules and sessions covering climate change science, climate policy frameworks, climate finance, carbon markets and governance, disaster risk management, and the socio-economic dimensions of environmental challenges. Sessions combined interactive lectures, workshops, and hands-on activities to equip fellows with analytical and practical skills for



All three fellowship programs concluded with a Climate Innovation Challenge, where students presented project proposals addressing real-world climate issues. The innovative ideas ranged included: Digital Climate Action Portal in KP, Establishing the Carbon Footprint Assessment, Developing a Climate Financing Resource Hub and Creating "EcoCommute" Platform to Optimize Commuting Patterns, AI-Based Climate Complaint & Accountability System, A Solar-Powered Hybrid Air Purification Panel for Urban Smog Control in Pakistan and Carbon Emission Tracker.



effective climate action.

Throughout the program, fellows learned from a range of facilitators and climate practitioners who provided specialized knowledge and real-world perspectives. Notable contributors included Nazifa Butt, Director of Climate Action and Sustainability at WWF Pakistan, who spoke on climate governance solutions and youth engagement, and Sabiha Shaheen, Executive Director of Bargad, who led an in-depth session on youth participation and decision making at global climate forums. This session familiarized fellows with international platforms such as the UNFCCC, YOUNGO, and the Local Conference of Youth, and highlighted pathways for meaningful youth engagement in global climate processes.

In addition to academic learning, fellows undertook practical assignments aimed at translating knowledge into action. As part of the fellowship, participants produced short

innovative videos documenting local climate challenges and showcasing community-level solutions. These videos highlighted practical steps taken by the fellows, including awareness campaigns on climate resilience, promotion of energy-efficient practices, documentation of climate impacts in vulnerable communities, and advocacy for transparent and inclusive climate decision making at the local level. The video outputs served as a tool for public engagement, enabling fellows to communicate climate issues in accessible formats and amplify youth voices in climate discourse.

The Youth Climate Education and Fellowship Program reflects Transparency International Pakistan's commitment to nurturing a generation of informed and engaged youth leaders capable of promoting transparency, accountability, and sustainable climate solutions across Pakistan.

TI Pakistan's participation in Panel Discussion and Awareness Seminar

1. TI Pakistan participated in a pivotal panel discussion, 'Nation Building through Social Entrepreneurship,' organized by the UNODC in collaboration with the Planning Commission of Pakistan and the Higher Education Commission. TI Pakistan's Executive Director, Mr. Kashif Ali, served as a panelist, engaging with deans and senior faculty from 22 public universities and civil society organizations across Pakistan.

2. Another seminar related to youth was held at Bahria University, Karachi. The event was jointly organized by the Global Compact Network (GCN), the Maritime Anti-Corruption Network (MACN), and the Department of Marine Sciences at Bahria University. The Executive Director of TI Pakistan highlighted the challenges posed by corruption, its impact on national development, and the importance of transparency, accountability, and good governance in the maritime sector.

JOURNALIST FELLOWSHIP PROGRAMME

**Fellowship on Climate Finance and
Transparency**

In June 2025, Transparency International Pakistan launched the Journalist Fellowship on Climate Finance and Transparency. It is a six-month initiative designed to empower mid-career journalists with the technical and investigative skills needed to scrutinize climate governance and climate finance. The program bridges the gap between policy and practice by providing training in data-driven reporting, budget analysis, and accountability tools to ensure climate funding is managed with integrity.

In June 2025, Transparency International Pakistan launched the Journalist Fellowship on Climate Finance and Transparency, a six-month capacity-building initiative designed to strengthen climate reporting and promote transparency in climate governance and finance. The fellowship was formally inaugurated on 23 June 2025 in Karachi, bringing together 15 mid-career journalists from across Sindh's climate-vulnerable districts. The program aimed to address critical gaps in media coverage of climate finance, governance, and policy by equipping journalists with technical knowledge, practical tools, and data-driven reporting skills.

The fellowship comprised a structured series of thematic modules, training workshops, and experiential learning activities conducted between June and December 2025, each focusing on different dimensions of climate reporting and accountability. Initial workshops introduced participants to Pakistan's climate vulnerability profile, the landscape of climate finance, and the importance of transparency in the allocation and utilization of climate funds. These sessions provided foundational understanding of climate finance flows, institutional roles, and governance risks.

Subsequent workshops focused on data-driven and investigative journalism, strengthening participants' capacity to analyze public data, track climate-related budgets, and use digital and open-source tools to produce evidence-based reporting. Participants were trained to apply investigative

methods, budget analysis, and Right to Information tools to uncover gaps in climate governance and accountability. The workshops were facilitated by senior journalists and subject-matter experts, including Ms. Shabina Faraz, a seasoned climate reporter associated with BBC Urdu and The Third Pole, who led sessions on strengthening climate governance reporting through effective use of data, context, and narrative.

The fellowship also incorporated an exposure visit to mangrove restoration, providing participants with first-hand insight into climate impacts, ecosystem degradation, and adaptation efforts in coastal areas. The visit enabled journalists to connect policy discussions on climate finance and adaptation with on-ground realities, deepening their understanding of how climate investments, environmental protection, and community resilience intersect. This experiential component strengthened participants' ability to report on climate issues through a localized and human-centered lens.

A key module held on 18 September 2025 focused on national climate policies, legal frameworks, and governance structures. Participants gained a comprehensive understanding of Pakistan's climate governance architecture, including international frameworks such as the UNFCCC and the Paris Agreement, as well as national instruments such as the National Climate Change Policy and the National Ad-



adaptation Plan. Discussions emphasized how these frameworks relate to climate finance flows, implementation challenges, and accountability mechanisms. Fellows were encouraged to link global climate commitments with local impacts and refine their story pitches accordingly.

Throughout the fellowship, interactive exercises, group work, and mentoring sessions reinforced practical skills such as developing localized story ideas, analyzing climate expenditure, and applying social accountability tools for investigative reporting. The program emphasized the role of journalists as watchdogs in ensuring that climate finance commitments translate into transparent, equitable, and accountable climate action. Participants were encouraged to move beyond event-based disaster reporting toward investigative and solutions-oriented journalism that informs public debate on climate governance.

The fellowship concluded in December 2025 with the recognition of outstanding journalistic work, including the selection of three best fellows for their reporting pieces and work during the program. This closing milestone underscored TI Pakistan's commitment to sustained media engagement on climate transparency and accountability.

The Journalist Fellowship on Climate Finance and Transparency represents a significant commitment by Transparen-

cy International Pakistan in strengthening media capacity to scrutinize climate finance flows, interpret policy and budgetary information, and contribute to informed public discourse on climate governance. The initiative reflects TI Pakistan's broader mission to promote integrity, transparency, and accountability in climate action and environmental governance.



DRIVING TRANSPARENCY AND INTEGRITY IN THE PRIVATE SECTOR

This section highlights Transparency International Pakistan’s sustained efforts to promote transparency, integrity, and accountability within the private sector. Through policy dialogues, capacity-building initiatives, corporate engagements, and integrity-focused trainings, TI Pakistan works to strengthen ethical business practices and responsible corporate conduct. The activities emphasize improved disclosure standards, robust governance frameworks, and effective anti-corruption measures aligned with evolving national and global best practices. By engaging regulators, corporate leadership, and listed companies, TI Pakistan fos-

ters informed dialogue on emerging ESG and business integrity requirements. These initiatives support companies in understanding regulatory developments, managing compliance risks, and enhancing transparency in reporting and operations. The work also underscores TI Pakistan’s role in advancing human rights due diligence and ethical compliance across business processes. Collectively, these efforts contribute to building investor confidence, improving market credibility, and strengthening the business integrity ecosystem in Pakistan.

29/69 top listed companies in Pakistan are significantly transparent according to TI Pakistan’s TRAC 2024 report

The overall average TRAC score of top listed companies in Pakistan is **7.23/10**

Regulations and Call to Action for Corporates in Pakistan

Transparency International Pakistan, in collaboration with ESG Nexus, organized an online webinar titled “Regulations and Call to Action for Corporates in Pakistan” on August 15, 2025. The webinar provided a platform to examine Pakistan’s evolving environmental, social, and governance (ESG) regulatory landscape and to discuss the responsibilities of the corporate sector in aligning with emerging national and global sustainability expectations. The session was attended by 25 participants, including 5 women, representing regulators, corporate leaders, sustainability professionals, and civil society organizations.

The session was moderated by Mr. Osman Masood, Director, ESG Nexus, who outlined the objectives of the dialogue and emphasized the growing importance of ESG compliance for corporate resilience and competitiveness. The keynote address was delivered by Ms. Mussarat Jabeen, Executive Director, Securities and Exchange Commission of Pakistan (SECP), who highlighted recent regulatory progress, including the phased adoption of international sustainability disclosure standards, the operationalization of the ESG Sustain Portal, and alignment with national climate and green finance priorities. She stressed that transparent and credible ESG reporting is now essential for investor

confidence and access to global markets.

The panel discussion featured Mr. Memosh Khawaja, Managing Director, ILM Net, who discussed challenges faced by companies in embedding ESG into core business strategies and emphasized the need for local data and evidence linking ESG adoption to financial performance. Ms. Ayesha Aziz, Group Manager Sustainability, Packages Limited, highlighted gaps in mandatory ESG reporting and shared her organization's experience in institutionalizing ESG at the board level. Mr. Kashif Ali, Executive Director, Transparency International Pakistan, presented key findings from the Transparency in Corporate Reporting 2024 assessment, underscoring persistent gaps in corporate disclosures and the

critical role of civil society in strengthening accountability.

The webinar reinforced the message that ESG is no longer a peripheral compliance requirement but a strategic imperative for Pakistan's corporate sector. While regulatory foundations are increasingly in place, meaningful progress depends on decisive corporate leadership, credible disclosures, and robust internal governance systems. Sustained collaboration between regulators, businesses, and civil society is essential to translate ESG commitments into measurable action and to position Pakistan as a trustworthy and competitive participant in global financial and sustainability markets.

Partnering for a more transparent Business Sector

Transparency International Pakistan (TI-P) under its Business Integrity Programme commenced a new chapter in its collaboration with the Oil and Gas Development Company Limited (OGDCL) on September 30, 2025 in Islamabad, with a comprehensive training for their senior management on 'Business Integrity & Ethical Compliance'.

Executive Director TI-P, Mr. Kashif Ali, engaged with OGDCL's management, unpacking the 'Transparency in Corporate Reporting 2024 (TRAC Report 2024)' and exploring pathways to strengthen robust compliance frameworks.

OGDCL was a top-tier performer on TI Pakistan's latest TRAC assessment and this collaboration to build staff capacity signals a strong, top-down commitment to ethical business practices.

Virtual session on Business Integrity and Ethical Compliance

Transparency International Pakistan collaborated with Novo Nordisk Pvt. Ltd. to conduct a virtual session on Business Integrity and Ethical Compliance on December 10, 2025, in observance of International Anti-Corruption Day (IACD).

Mr. Kashif Ali, Executive Director Transparency International Pakistan (TI-P), emphasized the importance of IACD in raising awareness about the detrimental effects of corruption and promoting integrity, transparency, and ethical practices in both public and private sectors. Participants were sensitized to the principles of ethical conduct and integrity systems.



Workshop on Enhancing Transparency in Corporate Reporting and Human Rights Due Diligence

TI Pakistan and Ministry of Human Rights, Govt. of Pakistan, organized a workshop on “Enhancing Transparency in Corporate Reporting through Strengthened Disclosure Practices and Human Rights Due Diligence” on November 26, 2025 in Lahore. The workshop attended by 17 top listed companies aimed to sensitize senior corporate leadership to evolving disclosure requirements, ESG expectations, and the integration of human rights due diligence (HRDD) into business operations.

The workshop opened with a welcome by Mr. Kashif Ali, Executive Director, TI Pakistan, who introduced TI’s Business Integrity Toolkit and emphasized the importance of accurate and accessible disclosures, regular anti-corruption training, transparent CSR reporting, and stronger anti-harassment and anti-discrimination policies. Mr. Imran Inayat Butt, Executive Director, SECP, highlighted ongoing ESG reforms and stressed that transparency is central to investor confidence and capital market integrity.

A technical session by Mr. Mekael Malik, CEO, Climate Finance Pakistan, outlined global ESG reporting trends, including IFRS S1/S2, EU CSRD, and rising due-diligence obligations. He highlighted data gaps faced by Pakistani companies and introduced practical tools for emissions tracking and ESG reporting.

Findings from the TRAC 2024 assessment were presented by Mr. Dawar Hameed Butt, revealing an overall corporate transparency score of 72.3 percent, with notable weaknesses in anti-corruption programmes and human rights disclosures. Additional sessions by Mr. Muhammad Khawar Khan (Descon Engineering Limited), Mr. Muhammad Yousuf (Government of Punjab), and Ms. Khaola Batool Sheera-



ni (Ministry of Human Rights) focused on compliance models, Pakistan’s National Action Plan on Business and Human Rights, and practical HRDD implementation.

The workshop highlighted that strengthened disclosure practices, robust governance systems, and systematic human rights due diligence are essential for building trust, reducing corruption risks, and aligning Pakistan’s corporate sector with global standards.

TI Pakistan Engages with PSO on Corporate Transparency and Business Integrity Program

On October 15, 2025, TI Pakistan and Pakistan State Oil (PSO) held a meeting to discuss the Transparency in Corporate Reporting (TRAC) 2025 assessment and explore future collaboration under TI’s Business Integrity Program. The TI Pakistan delegation was led by Executive Director Mr. Kashif Ali and included Manager Communications and Partnerships, Ms. Saira Bano. PSO was represented by Acting Chief Shared Services Officer Mr. Syed Sajjad, Company Secretary Ms. Ambreen Ali, and Head of Human Resources Ms. Nida Yousuf.

During the meeting, the TI Pakistan team detailed the TRAC rating mechanism, its scope of work, rationale, and associated best practices. Both parties engaged in productive discussions and agreed to collaborate further to enhance corporate disclosure mechanisms, including through training programs.



Transparent operations and responsible conduct protect organizations from risk and reputational harm. They reinforce trust with investors, regulators, and communities.

Ms. Shahana Kukab
Board Member of TI Pakistan

INSTITUTIONAL ENGAGEMENT

TI Pakistan's Strategic Partnership with
other Institutions

ADVOCACY MEETINGS WITH GOVERNMENT DEPARTMENTS AND KEY STAKEHOLDERS

01 Meeting with Director PDMA Sindh

On January 20, 2025, Transparency International Pakistan participated in a review meeting on the Sindh Disaster Management Policy (SDMP), organized by the Provincial Disaster Management Authority (PDMA) Sindh. Ms. Raima Mehmood, Policy and Research Coordinator, TI Pakistan shared critical recommendations to improve transparency, accountability, and community participation in disaster management processes under the draft SDMP. The recommendations included: enhanced coordination, grievance mechanisms, social audits, climate adaptation integration, and inclusive disaster management for vulnerable groups.

02 TI-P Participation in PDMA Sindh-organized review of SDMP

On January 20, 2025 in Karachi, TI Pakistan Advocates for Transparency and Accountability in Sindh Disaster Management Policy Review, Karachi. Participated in PDMA Sindh-organized review of SDMP, engaging government officials, humanitarian organizations, and civil society. Recommendations included enhanced coordination, grievance mechanisms,

social audits, climate adaptation integration, and inclusive disaster management for vulnerable groups.

03 Participation in Consultative Meeting on Climate Change

On February 13, 2025 in Ziauddin University, Transparency International Pakistan's Executive Director Mr. Kashif Ali participated in a Consultative Meeting on Climate Change and Women's Well-Being organized by Ziauddin University in collaboration with FCDO. The consultation focused on integrating gender sensitive approaches into climate policies. Mr. Kashif highlighted that women are disproportionately affected by climate change and there is a need to integrate gender considerations in climate policies and actions to ensure meaningful inclusion of women's and marginalised communities' perspectives in climate initiatives.

04 Meeting with Local Govt. representatives, Benazirabad district

On February 27, 2025 in Shaheed Benazirabad district, TI Pakistan had a meeting with Mayor, Municipal Commissioner and Regional Director Local Government to advocate for implementation the recommen-

dations from Local Government District Performance Index 2024

Meeting with Federal Tax Ombudsman (FTO)

05 On April 18, 2025, Transparency International Pakistan (TI-P) and the Federal Tax Ombudsman (FTO) had a meeting to discuss work in promoting transparency, integrity, and good governance in the country and share efforts for redressal of citizens' complaints.

Meeting with Strengthening Participatory Organisation (SPO) team

06 On June 18, 2025 in Karachi, Transparency International Pakistan (TI-P) hosted a productive meeting with the Strengthening Participatory Organisation (SPO) team. The meeting exchanged mutual insights on the work of the two organizations: TI Pakistan's flagship initiative, the Legal Advice Centre; strengthening governance & accountability; public procurement monitoring; climate governance integrity initiatives; and SPO's efforts under the Child, Early and Forced Marriage (CEFM) and climate change.

07 Meetings with MoCC&EC

On July 02, 2025, Strategic Discussions on Transparency and Accountability in Climate Finance and Disaster Recovery were held. Ms. Raima Mehmood held meetings with Ms. Sana Rasool (MoCC&EC) and Mr. Tassaduq Hussain (UNDP) to highlight governance frameworks, institutional capacity building, oversight mechanisms, and operationalization of carbon markets.

08 Meetings with Office of the Sindh Ombudsman

On August 27, 2025 in Karachi, Transparency International Pakistan (TI-P) and the Office of the Sindh Ombudsman had constructive engagement to strengthen accountability and improve access to justice across the province.

09 Meetings with PSO

On October 15, 2025, TI Pakistan engaged with PSO on Corporate Transparency and Business Integrity Program.

10 Meeting with Secretary of Climate Change, Sindh

On December 23, 2025 in Karachi, Transparency International Pakistan (TI-P) held a meeting with the Secretary of Climate Change, Sindh, Mr. Zubair Channa, and Special Secretary Mr. Ayan Bhutto to discuss policy and legislative inputs aimed at strengthening environmental protection and advancing carbon finance projects in the province.

11 Meetings with MoCC&EC and UNDP

On August 26, 2025 in Karachi, Transparency International Pakistan (TI-P) hosted the project team behind the Greater Karachi Regional Plan 2047 for a critical discussion. This ambitious plan, led by KDA & Local Government with international consultants, will shape the city's future in housing, transport, climate, and infrastructure.

TIP team led by the Executive Director Mr. Kashif Ali provided key governance recommendations to the delegation, led by Principal Urban Planner David Gundry. These measures are essential to ensure the plan delivers inclusive economic growth and resilient infrastructure for all the residents of the city.

12 Meeting with Additional Chief Secretary of Balochistan

On Friday, December 5, 2025, Mr. Kashif Ali, Executive Director of Transparency International Pakistan (TI-P), met with Mr. Zahid Saleem, Additional Chief Secretary of Balochistan, to discuss key priorities for governance reforms in the province.

The discussion focused on strengthening the implementation of BPPRA procurement rules, ensuring all departmental websites are updated in line with Section 5 of the Balochistan RTI Act 2021, and enhancing transparency in the utilization of the provincial development budget through improved monitoring, third-party oversight, and the inclusion of civil society organizations.

TI PAKISTAN SIGNED MOU WITH KEY STAKEHOLDERS

MoU with Global Compact Network Pakistan (GCNP) & its Partner Maritime Anti-Corruption Network (MACN).

On 20 February 2025, Transparency International Pakistan signed a Memorandum of Understanding (MoU) with Global Compact Network Pakistan (GCNP) & its Partner Maritime Anti-Corruption Network (MACN). The MoU was signed by Justice (R) Zia Perwez, Chairman TI Pakistan, Mr. Kashif Ali, Executive Director TI Pakistan, Mr. Khalid Junejo, Executive Director UN Global Compact Network, and Mr. Syed Tanveer Ahmad, Advisor GCN. Under the collaboration, the GCNP-MACN and TI Pakistan will engage in knowledge-sharing, awareness, and capacity-building of different stakeholders to promote transparency, integrity, and good governance.

MoU with University of Engineering and Technology

On April 16, 2025, Transparency International Pakistan and University of Engineering and Technology (UET), Lahore signed an MoU for the implementation of Youth Climate Education and Fellowship Program 2025.

MoU with TI Pakistan and Balochistan Information Commission

Transparency International Pakistan is advancing efforts to strengthen the Right to Information (RTI) framework in Balochistan, supporting the constitutional right of citizens to access public information. To further this objective, a Memorandum of Understanding (MoU) was signed on May 22, 2025 between Transparency International Pakistan and the Balochistan Information Commission (BIC). This strategic partnership aims to enhance institutional capacity, expand public awareness of RTI across the province, and empower citizens to proactively seek information from public authorities, with a focus on reaching marginalized groups, including women and rural communities. The MoU was signed in the presence of key stakeholders, including Mr. Imran Khan, Secretary Information, Government of Balochistan, Mr. Kashif Ali, Executive Director, Transparency International Pakistan, Mr. Abdul Shakoor Khan, Information Commissioner, Balochistan Information Commission and Mr. Noor Khaitran, Director General, Directorate of Public Relations, Government of Balochistan

MoU with Health Services Academy (HSA)

On 2 October 2025, TI Pakistan signed an MoU with Health

Services Academy (HSA). The Health Services Academy (HSA) is a public sector postgraduate institution based in Islamabad, operating under the Ministry of National Health Services, Regulations and Coordination, Government of Pakistan. Its core mandate is to strengthen Pakistan's health system through public health education, research, and policy support, by developing skilled human resources, generating evidence, and providing technical input to national and provincial health policies for government officials, health professionals, researchers, and development practitioners.

MoU with Provincial Ombudsman Sindh

On 12 November 2025, Transparency International Pakistan (TI-P) and Provincial Ombudsman Sindh Announce Strategic Partnership

Transparency International Pakistan (TI Pakistan) and the Office of the Provincial Ombudsman Sindh have formalized a strategic partnership through the signing of a Memorandum of Understanding (MoU), establishing a framework for collaboration to enhance good governance and access to justice across Sindh. Mohtasib e Aala, Mr. Muhammad Sohail Rajput was accompanied by the Secretary, Provincial Ombudsman Sindh, Syed Abbas Rizvi; Director Coordination, Imdad Hussain Siddiqui; Registrar, Masood Ishrat; and IT Consultant, M. Akmal Naseem. Chairman TI Pakistan, Justice (R) Zia Pervez headed the team along with Member of the Board of Trustees, Dr. Uzma Shujaat; Executive Director TI Pakistan, Kashif Ali; and Manager Communications and Partnerships, Saira Bano.



PARTICIPATION IN GOVERNANCE AND CLIMATE ACTION INITIATIVES



Between February and December 2025, Transparency International Pakistan (TI Pakistan) actively participated in a range of national and international forums to advance governance, climate action, and public accountability. On 6–7 February 2025, Ms. Raima Mehmood represented TI Pakistan at the International Climate Change Conference, Breathe Pakistan 2025, contributing to discussions on climate mitigation and adaptation strategies. On 22 June 2025, Mr. Kashif Ali spoke at the Pre-Budget Roundtable Dialogue on Fiscal Incentives for Climate Action and Renewable Energy, organized by the Civil Society Support Program (CSSP), providing input on integrating sustainability considerations into the federal budget.

In 2025, TI Pakistan also engaged in a range of governance and public accountability initiatives.

On July 24, 2025, Mr. Saad Aalam Assistant Project Coordinator, TI Pakistan attended a seminar on “The Role of Provincial Ombudsman Sindh in Redressal of Public Complaints”, jointly organized by the Sindh Ombudsman Secretariat and Pakistan Red Crescent, focusing on effective grievance redressal mechanisms and transparent public service delivery.

On July 29, 2025, he also participated in a dialogue organized by CPDI on polarization, disinformation, and the role of social media teams of political parties, highlighting strategies to reduce misinformation and promote ethical social media practices.

On December 11, 2025, Ms. Nasreen Memon, Project Coordinator at TI Pakistan, led the Policy & Advocacy Dialogue “No One Left Behind: Advancing Gender-Responsive & Inclusive Climate-Resilient WASH Infrastructure”, organized by WaterAid Pakistan in Karachi. The dialogue emphasized citizen oversight, equitable access, and climate-resilient WASH services, engaging parliamentarians, government officials, civil society, and media representatives. Through these engagements, TI Pakistan strengthened its role in promoting transparent governance, inclusive climate action, and ethical public service practices.

TI PAKISTAN'S INTERNATIONAL ENGAGEMENTS

TI Pakistan Representatives at International and Regional Forums – 2025

In 2025, Transparency International Pakistan (TI Pakistan) actively participated in several international and regional capacity-building and policy forums, reflecting its commitment to advancing integrity, transparency, and good governance.

Asia-Pacific Integrity School – Griffith University (26–30 August 2025)

Ms. Fariha Fatima, Program Associate, represented Transparency International Pakistan at the Asia Pacific Integrity School hosted by Griffith University. The regional leadership program brought together emerging leaders from civil society, government, and the private sector across the Asia Pacific region. The training focused on practical tools to implement anti-corruption initiatives and promote integrity at national and regional levels.



Transparency International School on Integrity – Vilnius, Lithuania (30 June 2025)

Ms. Fariha Fatima, Programme Associate at TI Pakistan, attended the annual Integrity School through online sessions. The intensive week-long program covered core areas including anticorruption frameworks, accountability, participatory budgeting, business ethics, and political integrity. Participants engaged in applied exercises to design advocacy campaigns and strengthen transparency initiatives within their respective contexts.



Fiscal Transparency and Accountability Initiative – Brisbane, Australia (24–26 September 2025)

Ms. Raima Mehmood, Policy and Research Coordinator participated in the project launch, engaging with TI chapters from Sri Lanka, Zambia, Kenya, and Indonesia. The discussions focused on the Infrastructure Corruption Risk Assessment Tool (ICRAT), national-level assessments, and collaborative strategies to address corruption risks in public infrastructure development.

Open Government Partnership Summit, Spain (17 October 2025)

Ms. Raima Mehmood, Policy and Research Coordinator participated in the project launch, engaging with TI chapters from , Sri Lanka, Zambia, Kenya, and Indonesia. The discussions focused on the Infrastructure Corruption Risk Assessment Tool (ICRAT), national-level assessments, and collaborative strategies to address corruption risks in public infrastructure development.

Corruption Survey Workshop – Dhaka, Bangladesh (21–23 October 2025)

Mr. Kashif Ali, Executive Director and Mr. Saad Alam, Assistant Project Coordinator, attended a three-day workshop organized by TI Secretariat and TI Bangladesh to build skills in survey-based anti-corruption research, data analysis, and translating findings into effective advocacy strategies.



TI Indo-Pacific Regional Meeting – Colombo, Sri Lanka (18–20 November 2025)

The TI Indo-Pacific Partnership for Strong, Transparent, Responsive, and Open Networks for Good Governance – Phase II (IPP STRONGG Phase II) held a three-day regional meeting in Colombo to review progress, share experiences, and plan collaborative advocacy for 2026. Mr. Kashif Ali, Executive Director, and Ms. Nasreen Memon, Project Coordinator, participated in the regional IPP STRONGG Phase II meeting, sharing progress, strategies, and collaborative advocacy plans with chapters across South, Southeast, and East Asia.



11th Conference of States Parties (CoSP11) to the UN Convention against Corruption Doha, Qatar

Mr. Kashif Ali, Executive Director TI Pakistan, represented the country at CoSP11, supporting a TI-led resolution to strengthen political finance transparency, which gained sponsorship from multiple countries and highlighted Pakistan's engagement in global anti-corruption efforts.

These visits collectively reinforced TI Pakistan's leadership in regional collaboration, capacity building, and policy advocacy for integrity and good governance.



TI Nepal Team Visit 29-31 December 2025

Under the Chapter Exchange Program, a delegation from Transparency International Nepal visited Transparency International Pakistan from December 29–31, 2025. The visit formed part of a regional knowledge-sharing initiative aimed at strengthening collaboration on governance, transparency, and climate action among TI Chapters.

IMPACT STORIES

Through evidence-based advocacy, legal interventions, and sustained institutional engagement, Transparency International Pakistan continues to safeguard public resources, uphold the rule of law, and empower the next generation of leaders to build a more transparent and resilient Pakistan.

Protecting Karachi's Residential Neighborhoods

In January 2025, a local builder in Karachi's residential area exploited a residential plot to initiate an illegal commercial construction project, allegedly in collusion with the authorities. Despite clear violations of the SBCO 1979 and Karachi Building and Town Planning Regulations, local authorities initially failed to act on citizen complaints. Recognizing the breach of the regulations and Supreme Court rulings, TI Pakistan intervened by escalating the matter directly to the Chief Minister of Sindh, demanding immediate enforcement of building regulations.

This strategic advocacy yielded swift results. Within weeks, the Deputy Commissioner's office halted the project and commenced demolition of the unauthorized structure. This success story highlights the critical role of TI Pakistan's ALAC in empowering citizens, dismantling illegalities in the real estate sector, and upholding the rule of law.

TI Pakistan Identifies Corruption risks undermining Sindh's Flagship Solar Energy Project

Transparency International Pakistan raised serious concerns over violations of the Sindh Public Procurement Regulatory Authority (SPPRA) Rules 2010 in the Sindh Smart Home Solution Solar Energy Project, valued at Rs. 15 billion. The project, aimed at expanding solar energy access by providing solar systems to low-income families and households has been mired in allegations of direct contracting, procurement at higher than market price, unauthorised sub-granting to a third party, and advance disbursements totaling Rs. 6 billion- resulting in an estimated loss of US\$21 million to public funds. On September 26, 2025, TI Pakistan urged the Sindh government to initiate an independent inquiry, and restore compliance with SPPRA Rules through open, competitive bidding processes including taking ac-

tion under anti-corruption rules, if irregularities are found correct.

Resolving Drainage Issue in Sukkur

In May 2025, Transparency International Pakistan received a complaint regarding non-compliance with contractual obligations by Sindh Solid Waste Management Board (SS-WMB) contractors in Sukkur. Open drainage channels near Government Degree College Cricket Ground had unattended for months, leading to stagnant wastewater accumulation and posing serious health and environmental risks for residents of Makkah Goth and surrounding areas. Despite multiple complaints from residents, the issue remained unresolved. On May 14, 2025, TI Pakistan formally requested the Managing Director SSWMB to investigate and take action against the contractor for violating contractual obligations. Following TI Pakistan's intervention, concerned authorities took immediate action, and the drainage issue was successfully resolved.

Preventing Illegal Corporate Control Changes in Pakistan's E&P Sector

In May 2025, Transparency International Pakistan identified serious violations by M/s SPUD Energy Pvt. Limited and M/s Frontier Holdings Limited (FHL), subsidiaries of Jura Energy Corporation. Jura Energy disposed its controlling shares from Phoenix Holdings Limited to IDL Investments Limited without obtaining prior consent from the Government of Pakistan. This was in clear violation of Rule 69(d) of the Pakistan Petroleum (Exploration and Production) Rules, 2001. The rule mandates government approval before any disposition.

On July 18, 2025, the Director General Petroleum Concession (DGPC), under the Ministry of Energy's Petroleum Division, issued a show-cause notice stating that the transaction was "neither disclosed nor approved prior to execution", as required under Pakistan's petroleum rules. The DGPC directed Spud Energy, Frontier Holdings, and Jura Energy to submit comprehensive documentation within 30 days.

Accountability Achieved in NADRA's \$29.7 Million Smart Card Procurement

In 2025, TI Pakistan achieved a breakthrough after three years of sustained advocacy. The Federal Investigation Agency (FIA) filed a corruption case against National Database and Registration Authority (NADRA) officials, including its former Chairman, over alleged financial irregularities.

The case originated in 2022 when TI Pakistan received a complaint in May 2022 alleging violations of PPRA Rules 2004 in NADRA's award of a USD 29.7 million contract for 30 million smart cards. The contract was awarded on a single-bid basis at costs grossly above international market price, causing an estimated USD 25 million loss to the national exchequer.

TI Pakistan identified multiple procurement irregularities: failure to publish the mandatory technical evaluation report under PPRA Rule 35, non-disclosure of disqualification reasons to two bidders, and awarding the contract on a single bid without fulfilling PPRA Rule 38B conditions.

On June 12, 2022, the Ministry of Interior, the body regulating NADRA, instructed the Pakistan Public Procurement Regulatory Authority (PPRA), to examine alleged violation of PPRA Rules in the award of contract, pointed out by Transparency International Pakistan. On the directives of the Ministry of Interior, PPRA constituted a high-level evaluation/investigation committee on June 27, 2022. To sustain the continued oversight, TI Pakistan wrote a follow up letter to PPRA on 22nd July 2022. After nearly three years, the FIA has now initiated formal proceedings in 2025, filing a corruption case against NADRA officials.

Strengthening Oversight at NICVD, Sindh

On June 16, 2025, TI Pakistan received a complaint regarding serious allegations of corruption and financial irregu-

larities in the appointments, salaries, pensions, different allowances and procurement processes at the National Institute for Cardiovascular Diseases (NICVD), Government of Sindh which was also reported in the observations by the DG Audit Sindh in the Annual Audit & Inspection Report for the financial years 2020-21 and 2023-24. TI Pakistan promptly submitted a formal letter to the Chief Minister of Sindh, urging investigation of audit observations and action against responsible officers.

Acting on TI Pakistan's recommendations, the provincial Minister for Health constituted an inquiry committee with a 15-day deadline for submission of its report.

TI Pakistan's timely intervention demonstrates the impact of sustained civil society oversight in improving institutional governance and reinforcing accountability principles in public sector health institutions.

Upholding PPRA Rules: TI Pakistan's Role in Preventing Non-Competitive Procurement

On November 14, 2025, TI Pakistan took up a complaint pertaining to serious allegations of violation of PPRA Rules 2004 by Port Qasim Authority (PQA) in award of over PKR 60 billion (USD 200 million) Contract on Direct Contracting. The complaint highlighted that the National Dredging and Marine Services (NDMS) company was formed in collaboration with Port Qasim Authority, Karachi Port Trust, Gwadar Port Authority and National Logistics Corporation (NLC) and PQA/NDMS have approached the federal government for an exemption to proceed with direct contracting under the PPRA Rules 2004. TI Pakistan highlighted that the dredging contracts of this scale must be awarded through open and competitive bidding, and no exemption can be granted for direct procurement in such cases. The exemption from PPRA Rules 2004 is an attempt to award this biggest maritime contract to a selected company which will cause loss to the exchequer due to non-competitive rates. Due to TI Pakistan intervention, the contract on direct basis was not awarded and the federal government directed the PQA to invite public tender.

TI Pakistan Helps Youth to Drive Transparency and Climate Solutions

In 2024, Transparency International Pakistan launched the Youth Climate Education and Fellowship Program in partnership with Shaikh Ayaz University, Shikarpur. The initiative translated the organization's conviction that climate action and anti-corruption are inseparable into tangible and practical outcomes.

Thirty highly motivated university students were selected for the fellowship. Over several months, participants received structured training in climate finance, policy advocacy, social accountability, and anticorruption strategies, equipping them with the knowledge and skills required to address complex governance and climate challenges.

Participants were encouraged to move beyond theory by designing practical solutions to pressing climate issues. This process culminated in the Youth Climate Governance Innovation Challenge, which showcased a range of bold, scalable, and solution-oriented initiatives.

Key innovations developed under the program included:


- **Eco Track:** A digital platform designed to track climate funding from allocation to impact, helping identify leakages and ensuring resources reach flood defenses, reforestation initiatives, and vulnerable communities.
- **Carbon Emission Tracker:** A user-friendly tool that makes industrial emissions data publicly accessible, enabling regulators and citizens to hold industries accountable.
- **Digital Smart Infrastructure for Disaster Prediction:** Early warning technology tailored for climate hotspot areas in Sindh, supporting the prediction of floods and heatwaves and contributing to life saving preparedness measures.
- **Youth Led Nature Based Solutions:** Community driven initiatives aimed at transforming urban spaces into cooler and more flood resilient environments, demonstrating the effectiveness of grassroots sustainability approaches.

These innovations moved beyond conceptual design and demonstrated strong potential for scale. Collectively, they contribute to strengthening Pakistan's climate resilience, safeguarding international climate finance from misuse, and empowering citizens to demand accountability.

The fellowship program concluded in November 2025. By the end of the program, participants had transitioned from learners into informed watchdogs, advocates, and innovators. The initiative demonstrated how targeted learning, mentorship, and practical engagement can transform youth potential into measurable governance and climate impact, reinforcing the critical role of young leaders in driving meaningful change.



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