



TRANSPARENCY INTERNATIONAL-PAKISTAN

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24th October, 2016

TL16/2410/2A

The World Bank,
Grievance Redress Service (GRS),
MSN MC 1818 H ST. NW,
Washington, DC 20433,
YSA.

Sub: Complaint Regarding Mis-procurement / Corrupt and Fraudulent Practices in the Procurement Process of Sindh Barrage Improvement Project IDA Credit 5684- PAK Contract: SBIP/ G2 Building Works at Guddu Barrage, Kashmir and Sukkur Barrage, Sukkur; and, Barrage Rehabilitation Works at Guddu Barrage, Kashmir.

Dear Sir,

Transparency International Pakistan has received a complaint from M/s SINOTEC- ZZHPC Consortium dated 20-10-2016 (Annex-A).

The complainant has alleged that;

1. The Project Director, Sindh Barrage Improvement Project, Irrigation Department, Government of Sindh (the 'Employer') initiated the procurement of the aforesaid project on pre-qualification basis on 15-04-2015 whereas the deadline for the submission of the application was 04-12-2015.
2. One of the companies was ineligible for award a World Bank financed project.
3. The company does not comply with the qualification criteria laid down by the Employer for the purposes of the aforesaid project.
4. The company does not have the necessary experience.

According to agreement, Transparency International Pakistan is an observer in this Project, and following is its role as observer as in the earlier SIDA Project:-

- (a) bid opening is done according to the schedule;
- (b) bidding opening venue is accessible to all prospective bidders;
- (c) bid documents are made available to all interested parties and they are also available on the procurement website;
- (d) bids are received in sealed forms, opened publicly and kept in verifiably safe place after opening till the evaluation is complete to avoid any tempering after opening;
- (e) bid evaluations are carried out confidentially and intermediate working reports are kept safely with access to only the evaluators;
- (f) complaints are received, entered into the system processed through the established complaint Redressal system; and
- (g) report to PMCA, any issues or anomalies in procurement process and if necessary bring to the attention of PSC and P&D Department; Bank will be copied on all such correspondence. TIP would carry out such reviews or participate in bidding procedures for contracts that are above threshold for prior review and on a random basis for contract subject to post review as defined in the section below.

In the Bid opening Transparency International Pakistan was invited on 22.8.2016 **Annex-B**. The representative of TIP attended the meeting on 25.8.2016. The Minutes of the Bid Opening were also prepared **Annex-C**.


But Transparency International Pakistan was not provided the Evaluation Report by the Sindh Barrages Improvement Project, nor the World Bank officials cared to instruct Project Director to follow the process as agreed with TIP.

Had the Evaluation report been provided to TI Pakistan, the violations as reported by the aggrieved complainant, would have been detected by TI Pakistan and reported to World Bank.

World Bank is requested to kindly examine the complaint, and also the causes of not providing the Evaluation Report to TIP, and take action in accordance with World Bank rules.

Transparency International Pakistan is striving for across the board application of Rule of Law, which is the only way to stop corruption.

With Regards,


Sohail Muzzafar
Chairman

1. Secretary to Prime Minister, Islamabad.
2. Director General, NAB, Karachi.
3. Country Director (World Bank), World Bank, 20-A Shahrah-e-Jamhuriat, G-5/1, Islamabad.
4. Registrar, Supreme Court of Pakistan, Islamabad.
5. Project Director, (Project Management Office, Sindh Barrage Improvement Project, Irrigation Department), Hyderabad.



SINOTEC – ZZHPC CONSORTIUM



Annexure - 1

October 20, 2016

The World Bank –

Grievance Redress Service (GRS) - MSN MC 10-1018 - 1818 H St NW Washington, DC 20433, USA
grievances@worldbank.org ;
Fax: +1-202-614-731

Subject: Misprocurement / Corrupt and Fraudulent Practices in the procurement process of Sindh Barrages Improvement Project IDA CREDIT 5684-PAK Contract: SBIP/G2 Building Works at Guddu Barrage, Kashmore and Sukkur Barrage, Sukkur; and, Barrage Rehabilitation Works at Guddu Barrage, Kashmore
Misprocurement / Corrupt and Fraudulent Practices

References:

1. GUIDELINES On Preventing and Combating Fraud and Corruption in Projects Financed by IBRD Loans and IDA Credits and Grants
2. Rule 19 of the Public Procurement Rules, 2004

Honourable Sir,

This is to bring into your kind attention that the Project Director, Sindh Barrages Improvement Project, Irrigation Department, Government of Sindh (the '**Employer**') initiated the procurement of the aforesaid project on pre-qualification basis on 15-04-2015 whereas the deadline for the submission of the Application was 04-12-2015.

The Employer pre-qualified the following firms through the letter # PMO/SBIP/PQ-SBIP-G2/188 dated April 19, 2016.

1. M/s DESCON Engineering Company Limited - Km 18, Ferozepur Road, Lahore
2. M/s China Harbour Engineering - Guangxi Hydroelectric Construction Bureau Joint Venture - Phase V, DHA, Karachi
3. M/s JSC Trust Hydromontazh - Moscow, Russian Federation
4. M/s Sinotec - Zhejiang Zhang Bang Hydroelectric Power Construction Corporation Joint – Venture Gulberg III, Lahore
5. M/s Zarukbezhvodstroy PC - Moscow, Russian Federation



It is brought to your attention that one of the above-mentioned companies was ineligible to be awarded a World Bank financed project, but is still under considerations by the Employer. M/s Descon Engineering Limited (the ‘Company’) pre-qualified as a single entity i.e. without any Joint Venture. However, the Company was ineligible to be awarded a World Bank financed project and yet the same is still under consideration by the Employer. The name of the Company is still under consideration by the Employer in a flagrant disregard of the principles of procurement which entail fairness, transparency and efficiency.

Firstly, the Company did not comply with the qualification criteria laid down by the Employer for the purposes of the aforesaid project. One of the requirement for Eligibility and Qualification Criteria was:

Eligibility and Qualification Criteria			Compliance Requirements				Documentation
No.	Subject	Requirement	Joint Venture (existing or intended)				Submission Requirements
			Single Entity	All Parties Combined	Each Member	One Member	
4.2 (b)		For the above and any other contracts completed and under implementation as prime contractor, joint venture member, management contractor or sub-contractor ⁹ in the last five (5) years prior to the application	Must meet requirements	Must meet requirements	N/A	N/A	Form EXP – 4.2 (b)
	submission deadline: a minimum construction experience in the following key activities successfully completed ¹¹ :						
	(i) The removal of existing gates and the fabrication and installation of five (5) steel gates with associated hoisting and operating equipment of a minimum span of 10m in 6 months .						

Therefore, in order to meet the aforesaid criteria, the Company used the experience of working on Jinnah Barrage Project with Punjab Irrigation Department to comply with this specific requirement, which is acute misrepresentation of facts. It is pertinent to mention that the Company only undertook the task of civil works in the Jinnah Barrage Project whereas the Electromechanical Works were carried out by M/s CCC (please refer to the attached JV agreement from the Jinnah Barrage Contract). It is pertinent to mention that the GUDDU barrage project G-2 is mainly for Electromechanical Works then how can a company be qualified who has no strength of executing such activities in the past. Despite the aforesaid fact, the Employer instead of disqualifying the Company by rejecting its application is still considering awarding the contract to the Company which amounts to



patent *mala fide* and arbitrariness. This act of the Employer falls foul of the basic principles of procurement which is fairness and genuine competition.

Secondly, it is also pertinent to note that for such an important project where more than 60% of the work relates to Electromechanical, the qualification criteria is so relaxed clearly showing the mala fide and factor of arbitrariness in the entire process to favor a company which may not be eligible to qualify for such an important project in an open competition. In order to substantiate the aforesaid point the details of some other projects with the Banks are as follows:

Pre-qualification Document for Procurement of Rehabilitation and Modernization of Jinnah Barrage

Source of Funds: International Bank for Reconstruction and Development (Contract No. JB/ICB-01)

Electromechanical Works approx.. 30% of the Total Works (Project Value PKR 11,794,042,237/-)

Barrage is substantially smaller than GUDDU having only 57 gates and only one off-taking canal i.e. THAL Canal having only 7 gates. Whereas GUDDU has 65 gates and Gates for 3 out of 4 off-taking canals are 25 in number.

Eligibility and Qualification Criteria			Compliance Requirements			Documentation	
No.	Subject	Requirement	Single Entity	Joint Venture			Submission Requirements
				All Parties Combined	Each Partner	One Partner	
		Mechanical & Electrical Works					
		i) Design, fabrication / rehabilitation / refurbishing and installation of average 15 gates (40ft X 15ft) per annum along with their hoisting system for major river structure / barrage over the last ten years;	Must meet requirements	Must meet requirements	N/A	Minimum requirement of nine (9) gates	
		(ii) Design, procurement of plant and machinery, supply and installation of electric power and automatic control systems / network for activity (i).	Must meet requirements	Must meet requirements	N/A	Must meet requirement	

New Khanki Barrage Construction Project



SINOTEC – ZZHPC CONSORTIUM



Source of Funds: the Asian Development Bank (Contract No. NKB-ICB-01)

Electromechanical Works approx.. 26% of the Total Works (Project Value PKR 21,821,862,521/-)

Criteria	Compliance Requirements				Documents
	Single Entity	Joint Venture			
Requirement			All Partners Combined	Each Partner	One Partner
Mechanical & Electrical Works					
(i) Design, fabrication / rehabilitation / refurbishing and installation of average 15 gates (40ft X 15ft) per annum along with their hoisting system for major river structure / barrage over the last ten years;	must meet all requirements	must meet all requirements	not applicable	Minimum requirement of 60% of this activity Minimum requirement of nine (9) gates Must meet requirement	Form EXP - 2(b)
(ii) Design, procurement of plant and machinery, supply and installation of electric power and automatic control systems / network for activity (i).					

Thirdly, the bidder quoted an abnormally low bid so that no experienced bidder could match that bid in order to benefit the Company and in a flagrant disregard of principles of procurement and bidding which mandate fairness, transparency and fair competition. The comparison of Descon's Bid with the Employer's estimates is as follows:



SINOTEC – ZZHPC CONSORTIUM



Component-wise Cost Estimates as per approved PC-1

No.	Project Component	US\$ million				
		Total	GoSindh	IDA	SBIP/CS2	
Component A: Rehabilitation of the Guddu Barrage						
A1.	Gates replacement	60.00	6.00	54.00	60.00	40.7%
A2.	Mechanical and electrical equipment	28.00	2.80	25.20	28.00	19.0%
A3.	Main barrage repairs	6.00	0.60	5.40	6.00	4.1%
A4.	Modifications to the left pocket divide wall	38.00	3.80	34.20	38.00	25.8%
A5.	River training works	47.00	4.70	42.30		0.0%
A6.	Renovation and provision of staff offices	4.29	0.43	3.86	4.29	2.9%
A7.	Implementation of environmental and social management plan	6.00	0.60	5.40	6.00	4.1%
A8.	Construction supervision, quality control, and contract management	5.75	0.58	5.18		0.0%
Subtotal (Component A)		148.04	19.88	175.54	142.29	96.6%
Component B: Improved Barrage Operation						
B1.	Upgrades to the instrument monitoring systems (piezometers) and replacement of O&M equipment (surveillance and maintenance boats, hydrographical and flow measurement equipment)	5.00	-	5.00	5.00	3.4%
B2.	Preparation of future barrage and irrigation improvement projects	3.00	-	3.00		0.0%
Subtotal (Component B)		8.00	-	8.00	5.00	3.4%
Component C: Project Management, Monitoring, and Evaluation						
C1.	Project Management, Technical Assistance, and Training	5.30	-	5.30		0.0%
C2.	Monitoring and Evaluation	2.00	-	2.00		0.0%
Subtotal (Component C)		7.30	-	-	-	0.0%
Total Cost		163.34	19.08	183.54	147.29	100.0%
Descon Engineering Ltd.					91.29	-38.02% LOW

This undue favor certainly leads to the *mala fide* of the Employer in order to unjustly enriching the Company despite the fact that the Company does not meet the qualification criteria for the aforesaid projects as mentioned above in detail.

It is also pertinent to mention here that the Company being under qualified in a fair /legitimate competition went exorbitantly below the Engineer's Estimates in order to eliminate the chances to lose the bid. This factor also enforces our apprehension that the mala fide of the Company and the Employer will continue in future depriving the genuine competitors of their right as per the law. These mala fide acts will continue either in the shape of some variation orders, additional works etc. to compensate the Contractor through some other forms as this quoted price is totally not workable / rational. Following modifications are under discussion to initiate the variations in future:

1. Change the design of Divide Wall
2. Change the Design of Gates



3. Provide independent hoisting system for each and every gate – rather than a shared system
4. Lift / relax all the technical constraints put in the Tender documents

In the light of above, you are humbly requested to order and direct the Employer to not award the project/contract to the Company and initiate neutral/impartial investigations into the aforesaid matter.

Yours Truly;

Ms Chen Wan

Chief Marketing Officer

Authorized Representative

CC:

1. **Sukkur Office - Regional NAB Sukkur** : NAB(Sk), Near IBA, Airport Road, Sukkur Email: sukkur@nab.gov.pk
2. **Project Director** (Project Management Office - Sindh Barrages Improvement Project - Irrigation Department, Government of Sindh) - 28-A Civil line Hyderabad Pakistan - (T) +92 22 2100287 (E) aijazshaikh59@hotmail.com
3. **World Bank** – Task Team Leader Abdulhamid Azad - aazad@worldbank.org
4. **Chinese Commercial Consulate** - Mr. Zhang jianxin - Plot No. ST.20, Block 4, Clifton Karachi, Pakistan - Tel: +92-21-35874266 - Fax: +92-21-35373010 - karachi@mofcom.gov.cn
5. **Honorable Chief Justice** of Pakistan - Supreme Court of Pakistan - Constitution Avenue, G-5/2 Islamabad, Pakistan - T: +92 5192 20 581-600 - F: +92 5192 13 452 - E: mail@supremecourt.gov.pk
6. **National Accountability Bureau (NAB)** ATTATURK AVENUE G-5/2, Islamabad - Tel: 051-111-NAB-NAB (111-622-622) Fax: 051-9214503 Email: chairman@nab.gov.pk, infonab@nab.gov.pk
7. **Transparency International – Pakistan**: 4-C, 1st Floor, Khayaban-e-Ittehad, Phase VII, D.H.A., Karachi. Telephone: 0092-21-35390408-9 and 0092-21-35311897-8 Facsimile: 0092-21-35390410 Official E-Mail: ti.pakistan@gmail.com

Bid Opening Record

SBIP/G2 Contract - Barrage Rehabilitation Works at Guddu Barrage and Building Works at Guddu and Sukkur

Part A - Bidder Information					
Name of the Bidders in Alphabetical Order	CHEC - GHEC JV	Descon Engineering Ltd.	JSC Trust Hydromontazh	Sinotec - ZZHPC JV	Zarubezhvodstroy PC
Represented By	Mr Ma Xianming	Mr Mustafa Farasat	Absent and Bid not submitted	Mrs Chen Wan	Absent, no bid.
Signature	<i>Ma Xianming (Bidding)</i>	<i>Mustafa Farasat</i>		<i>Chen Wan</i>	
Part B - Bid Submission Information					
Withdrawal	No	No		No	
Substitution	No	No		No	
Modification	No	No		No	
Normal Submission / Outer Envelope Sealed	Envelope Sealed, participants agreed	Envelope Sealed, participants agreed		Envelope Sealed, participants agreed	
Alternative Bid - Indicate 'Yes' or 'No'	No	No		Yes	
No. of Copies in addition to original	Three	Three		Three	
Electronic Copy - Indicate 'Yes' or 'No'	Yes	Yes		Yes	
Bid Security, if yes, indicate amount.	500,000,000	378,000,000		3,000,000 US\$	
Part C - Financial Information of Bid Submitted					
Bid Price - Base [B]	20,874,821,021	12,048,954,325		15,032,410,048	
Discount on Base Price	1,985,200,000	2,463,792,844		2,535,034,258	
Net Bid Price	18,889,621,021	9,585,161,481	0	12,497,375,790	0
Bid Price - Alternative [A]				14,418,955,520	
Discount on Alternative Price				2,635,766,549	
Net Bid Price	0	0	0	11,783,188,971	0
Note: Three representatives of the Employer to sign the letter of bid and Bill of Quantities with names and their position.					

Koushik
Project Manager
25/8/16

PRDWA
SBIP

S. IBD
PRC/A (FAO-VN)

DD (Proc)
PRDWA-SBIP
Chris Hill
(CREDESIGNATE)

DD (LET)

Sindh Barrages Improvement Project

BID OPENING CHECKLIST

Contract Reference: SBIP/G-2 Barrage Rehabilitation Works at Guddu Barrage & Buildings Works at Sukkur

Bid Opening Date: August 25, 2016 Time: 1500 hrs.

Name of Bidder: M/s: CHEC- GHEC JV

Item No:

(a) Is outer envelope of bid sealed? yes No

(b) Letter of bid yes No

(c) Expiration date of bid (validity): 28/2/2017 23rd December, 2016 ✓

(d) Is documentary authority for signing enclosed? yes No

(e) Name of Bank for bid security / Guarantee / Amount Standard Chartered Bank
500,000,000/-

(f) Describe any discounts or modifications offered: yes No

(g) Provision of Electronic Copy yes No

(h) Additional comments: (if any) 1 original + 3 copies + Separate bid bond

(i) Name of bidder or representative present: Mr Ma Xianming

(j) Total bid price Base Rs. 20,874,821,021/-
1,985,200,000/- Discount
In words (18,889,621,021/-)

NONE OFFERED

Total bid price ~~Alternative~~: Rs. _____

In words (EIGHTEEN BILLION EIGHT HUNDRED AND EIGHTY NINE MILLION)

Signature of Bidder: Ma. xian ming (B/B)

Signature of Responsible official (PIC): Chris Hall

Signature of Project Director PMO: [Signature]

Date: 25-08-2016

Sindh Barrages Improvement Project

BID OPENING CHECKLIST

Contract Reference: SBIP/G-2 Barrage Rehabilitation Works at Guddu Barrage & Buildings Works at Sukkur

Bid Opening Date: August 25, 2016

Time: 1500 hrs.

Name of Bidder: M/s: DESCON ENGINEERING LTD.

Item No:

(a) Is outer envelope of bid sealed?

yes

No

(b) Letter of bid

yes

No

(c) Expiration date of bid (validity):

31/1/2017

23rd December, 2016

(d) Is documentary authority for signing enclosed?

yes

No

(e) Name of Bank for bid security / Guarantee / Amount

BOP

378,000,000

(f) Describe any discounts or modifications offered:

yes

No

(g) Provision of Electronic Copy

yes

No

(h) Additional comments: (if any)

1 original + 3 copies

(i) Name of bidder or representative present:

Mr Mustafa Ferasat

(j) Total bid price Base Rs.

12,048,954,325/-

2,463,792,844/-

Discount

In words (

9,585,161,481/-

NET.

(k) Total bid price Alternative: Rs.

In words (NINE BILLION FIVE HUNDRED AND EIGHTY FIVE MILLION)

Signature of Bidder:

Mustafa Ferasat

Signature of Responsible official (PIC):

Chunhill

Signature of Project Director PMO:

Shauq

Date: 25-08-2016

Sindh Barrages Improvement Project

BID OPENING CHECKLIST

Contract Reference: SBIP/G-2 Barrage Rehabilitation Works at Guddu Barrage & Buildings Works at Sukkur

Bid Opening Date: August 25, 2016

Time: 1500 hrs.

Name of Bidder: M/s: SINOTEC - ZZHPC JV

Item No:

(a) Is outer envelope of bid sealed?

yes

No

(b) Letter of bid

yes

No

(c) Expiration date of bid (validity): exp. 23/1/17

23rd December, 2016

(d) Is documentary authority for signing enclosed?

yes

No

(e) Name of Bank for bid security / Guarantee / Amount UBL \$3,000,000

(f) Describe any discounts or modifications offered:

yes

No

(g) Provision of Electronic Copy

yes

No

(h) Additional comments: (if any) 1 original + 3 copies + 1 Alternative = 5

(i) Name of bidder or representative present: CITEN WAN

(j) Total bid price Base Rs. 15,032,410,025/-
 $17\% = 2,546,000,000 = 25,35,034,258$

In words (12,497,375,790)
TWELVE BILLION AND FOUR HUNDREDS AND NINETY SEVEN MILLION
4,416,955,520/-

Yes

(k) Total bid price Alternative: Rs. 19% = 546,000,000 = 26,35,766,549
11,783,188,971

In words (ELEVEN BILLION AND SEVEN HUNDREDS AND EIGHTY THREE MIL)

Signature of Bidder: [Signature]

Signature of Responsible official (PIC): [Signature]

Signature of Project Director PMO: [Signature]

Date: 25-08-2016



Annexure - B

Sayyed Gillani <gilaniadil@gmail.com>

Bid Opening of the Contract Rehabilitation of Guddu Barrage Ref No. SBIP/G-2

aijaz shaikh <aijazshaikh59@hotmail.com>

Mon, Aug 22, 2016 at 7:37 PM

To: "gilaniadil@gmail.com" <gilaniadil@gmail.com>, "fateh.marri@wsip.gos.pk" <fateh.marri@wsip.gos.pk>, Ylli dedja PMCA <yllidedja@gmail.com>, Irshad Memon <memonirshadahmed@gmail.com>

Cc: "A.Razzaque Memon" <razaquemadraswala@hotmail.com>, "imranaziz_tunio@yahoo.com"

<imranaziz_tunio@yahoo.com>, Asghar Maheser <amahessar@yahoo.com>, Habib Ursani <hursani@hotmail.com>, "fareehamahar@yahoo.com" <fareehamahar@yahoo.com>, abdufatahmemon memon <memon_abdufatah@hotmail.com>, XEN Guddu <kamran495@gmail.com>, umer karim fao <muhammad.karim@fao.org>, Nazir Hussain Mughal <nazeermughal@wsip.gos.pk>

Dear

1. Mr. Adil Gilani, TIP
2. Mr. Irshad Ahmed Memon, CE Guddu Barrage
2. Dr. Fateh Marri, PC, PCMU
3. Dr. Ylli, PMCA

This is to inform that bid opening of the Rehabilitation of Guddu Barrage Ref No. SBIP/G-2 under Sindh Barrages Improvement Project Funded by the World Bank will be on Thursday, August 25, 2016 at 1500 hrs at Project Management Office located at 28/A Civil Line, Hyderabad.

You are invited to attend bid opening meeting or send your representative on the day, date and venue mentioned above.

Best Regards

Aijaz Shaikh

Project Director

Project Management Office

Sindh Barrages Improvement Project.



Annexure - C

Project Management Office (PMO)
Sindh Barrages Improvement Project (SBIP)
SAY NO TO CORRUPTION

www.bip.gov.pk
C/59-Block-2 Behind Agha Khar Medical Services Clifton Karachi
A/28 Civil Line Hyderabad
Phone # 022 9201654

PMO SBIP G2 minutes 324

Date 30/08/2016

Minutes of Bid Opening Meeting

The bid opening was held on 25th August 2016 in the Office of the Project Director, Sindh Barrages Improvement Project and chaired by the Project Director. The bid opening started at 1:00 H PST and was attended by the senior officials of PMO, Irrigation Department, PMCA, PCMC, PIC, IIP and representatives of the bidders. (The list of participants is attached as Annexure "A")

Out of the five prequalified firms, three firms submitted bids for Contract SBIP G2 - Building Works at Guddu Barrage, Kashmir and Sukkur Barrage, Sukkur and Barrage Rehabilitation Works at Guddu Barrage, Kashmir. Of the three participating bidders, one opted to submit an Alternative Bid.

All received Bids were from firms JV's out of the prequalified firm JV's and received up to the closing time i.e. 3:00 PM as was mentioned in Addendum No.1

PD SBIP in his opening remarks welcomed all the participants. After permission of the Chair, PIC CRE briefly explained the works to be covered under contract SBIP G2.

Before opening of the bids the procurement process completed so far from prequalification of the firms to issuance of IFB. Addenda and Clarifications was briefly explained to the attendees.

PD SBIP along with PIC representative opened all three Bids for SBIP G2 and readout the Bid prices, Bid prices with technical alternatives, along with bid securities in front of all participants. The bid prices as read out during the bid opening are shown in the table which is attached as Annexure "B". Individual check sheets for each bid opening are attached in Annexure "C".

According to read out prices, the lowest bid for SBIP G2 amounting to Rs. 9,585,161,481 after tax amount was received from M/s Descon Engineering Ltd. as its Base Bid Price.

In his concluding remarks PD SBIP asked all participants whether they had any objections to the fairness and clarity of the bid opening process. No objections were received and forms were duly countersigned by the attending member of IIP.

The meeting was ended with vote of thanks by the chair.


Aijaz Shaikh
Project Director (SBIP)

Encl. Annex "A" and "B"

Distribution:

- PCMC
- PMCA
- Chief Engineer Guddu Barrage
- PIC
- IIP